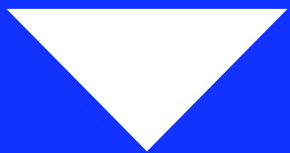




1st Quarter Performance Briefing

Fiscal Year March 2027

**TDK Corporation
IR&SR Group, Corporate Strategy HQ
July 31, 2026**



Agenda

**1. Q1, FY March 2027
Results Highlights**

**2. FY March 2027
Projections**

Appendix



1. Q1, FY March 2027 Results Highlights

Tetsuji Yamanishi,
Senior Executive Vice President & CFO

Q1, FY March 2027 key points

- ▶ Net sales and operating profit significantly increased year on year driven by robust demand related to AI data centers, despite a decrease in production volumes of ICT-related products.

Net sales

¥741.0 bn

[YoY **+38.3%**]

Operating profit

¥86.3 bn

[YoY **+53.0%**]

- Sales of small capacity batteries and sensors to the ICT market increased significantly, despite lower production volumes in the ICT market.
- Sales of HDD heads and HDD suspension assemblies increased due to robust HDD demand for AI data centers.
- Sales of passive components and sensors to the automotive market increased.
- Sales of medium capacity batteries, passive components, power supplies, and sensors to the industrial equipment market increased.

Q1, FY March 2027 results

- ▶ Net sales and operating profit increased year on year. TDK set record highs in net sales and all profit items.

	FY3/26	FY3/27	Change	
(¥bn)	Q1	Q1	¥bn	%
Net sales	535.8	741.0	+205.3	+38.3%
Operating profit	56.4	86.3	+29.9	+53.0%
Operating profit margin	10.5%	11.6%	+1.1pts	-
Profit before tax	57.6	94.5	+36.9	+64.0%
Net profit attributable to owners of parent	41.5	80.6	+39.1	+94.4%
Earnings per share (¥)	21.85	42.45	-	-
USD/JPY	144.59	159.43	10.3% JPY depreciation	
EUR/JPY	163.78	185.32	13.2% JPY depreciation	

Exchange rate impact on net sales and operating profit (OP)

Net sales	Increased by approx. ¥72.5 bn
OP	Increased by approx. ¥11.3 bn

Forex sensitivity (impact by one JPY change)

USD

Net Sales	¥13.0 bn
OP	¥2.0 bn

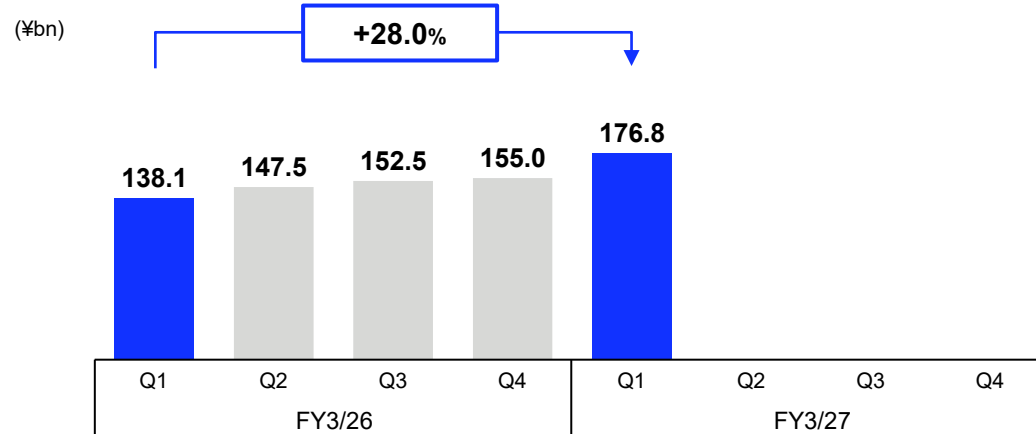
EUR

Net Sales	¥2.0 bn
OP	¥0.3 bn

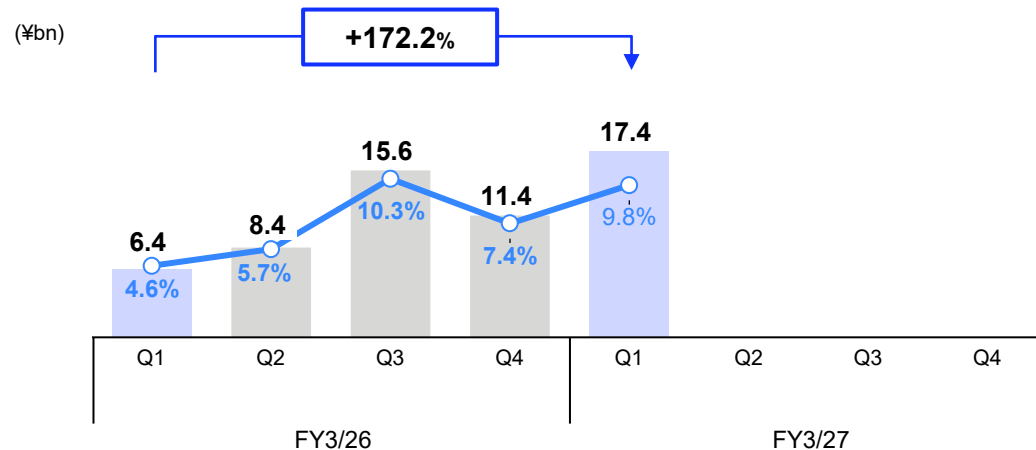
Passive Components segment – Q1

- ▶ Sales increased across all three priority markets. In particular, sales for AI data centers significant increased, contributing to higher profits.

Net sales



Operating profit, OP margin

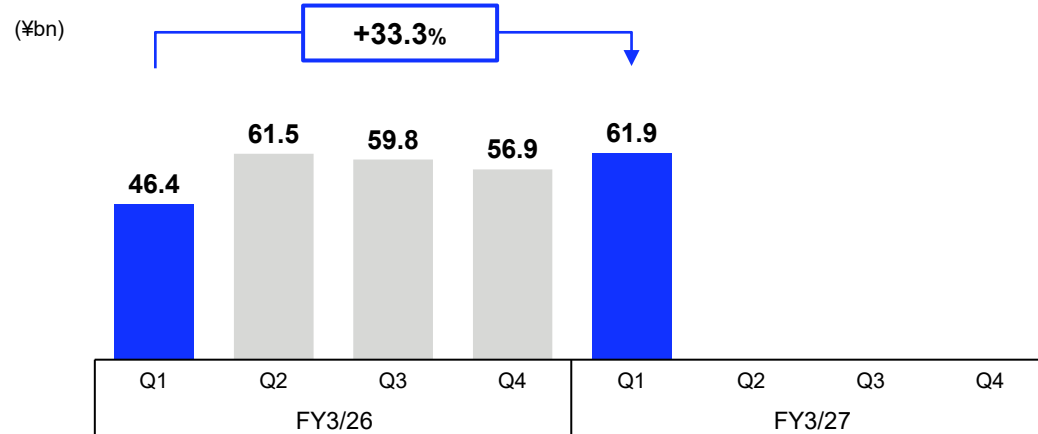


Ceramic capacitors	- Sales and profit increased year on year. - Sales increased for AI data centers.
Aluminum electrolytic capacitors and film capacitors	- Sales and profit increased year on year. - Sales increased for AI data centers and the industrial equipment market.
Inductive devices	- Sales and profit increased year on year. - Sales increased to the automotive markets.
High-frequency components	- Sales decreased year on year while profitability improved. - Sales decreased to the automotive and ICT markets.
Piezoelectric material products and circuit protection components	- Sales and profit increased year on year. - Sales increased to the industrial equipment and automotive markets.

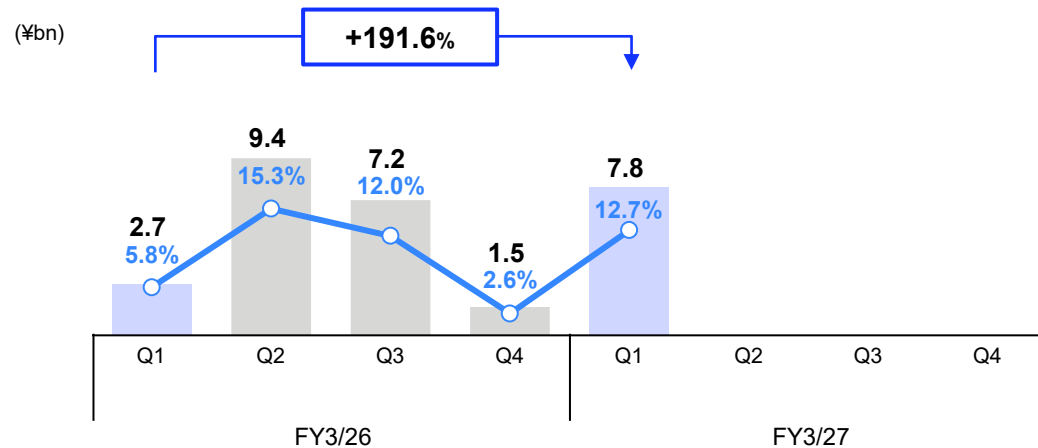
Sensor Application Products segment – Q1

- ▶ Sales and profit in the sensor business as a whole increased considerably due to an increase in sales volume to the ICT and industrial equipment markets.

Net sales



Operating profit, OP margin



Temperature and pressure sensors

- Sales and profit increased year on year.
- Sales increased to the automotive and industrial equipment markets.

Magnetic sensors

- Sales and profit increased year on year.
- Sales increased to the ICT and industrial equipment markets.

MEMS sensors

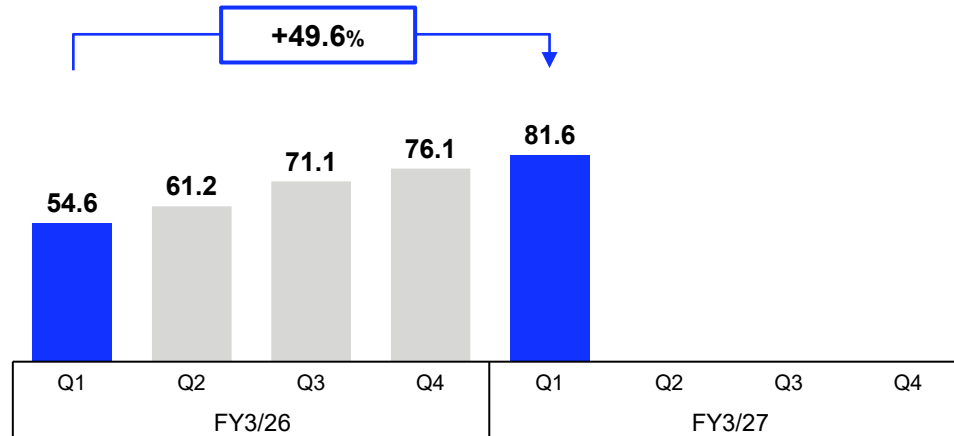
- Sales increased year on year, returning to profitability.
- Sales of motion sensors to the ICT and industrial equipment markets increased.

Magnetic Application Products segment – Q1

- ▶ Sales of HDD heads and HDD suspension assemblies increased due to continuous robust demand in the HDD market, resulting in an improvement in profitability.

Net sales

(¥bn)



HDD heads
and HDD
suspension
assemblies

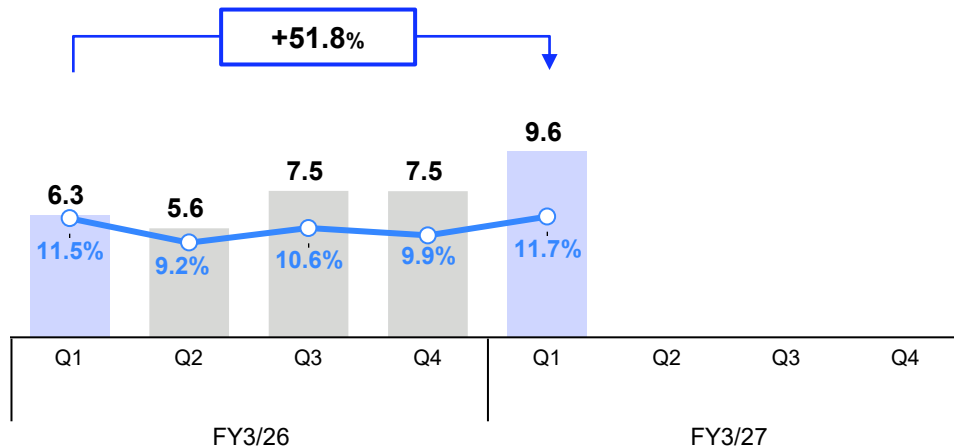
- Sales increased and profit increased year on year.

Magnets

- Sales increased while profit decreased year on year.

Operating profit, OP margin

(¥bn)

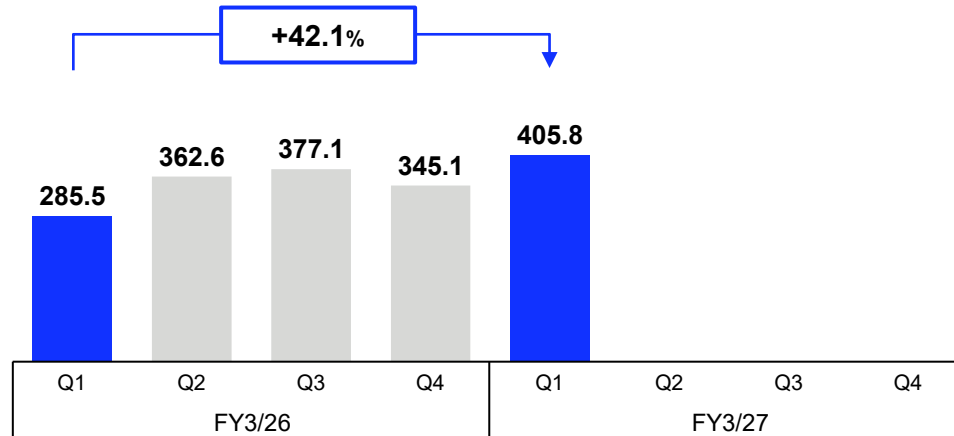


Energy Application Products segment – Q1

- ▶ Sales of small capacity batteries increased, despite a decrease in sales volume due to lower production of ICT-related products.

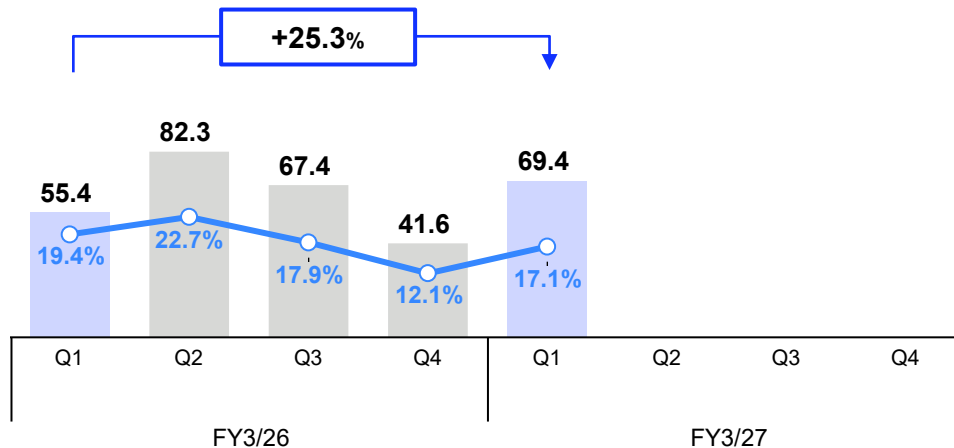
Net sales

(¥bn)



Operating profit, OP margin

(¥bn)



Energy devices
(Rechargeable
batteries)

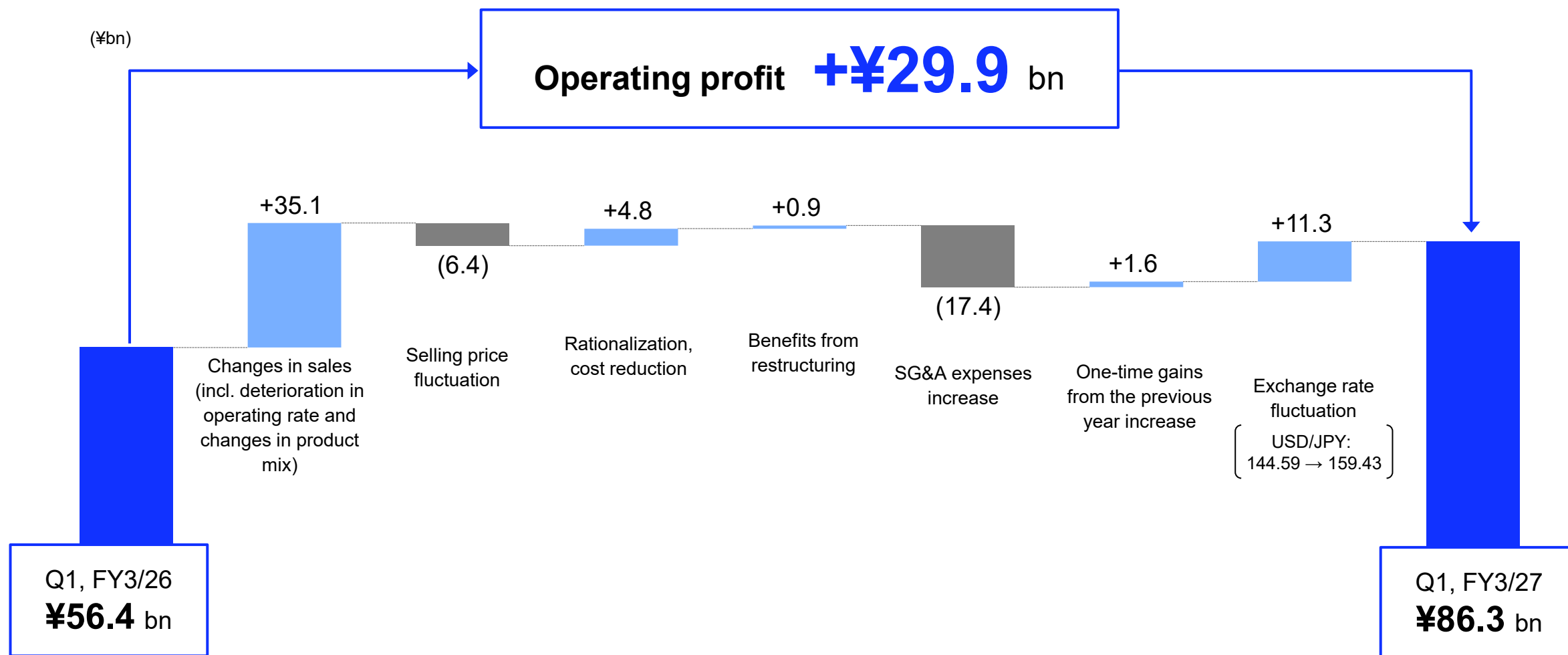
Power supplies

- Sales and profit increased year on year.
- Sales and profit of small capacity batteries increased due to an expansion of the pack business, despite a decrease in sales volume.
- Sales of medium capacity batteries increased to the industrial equipment market.
- Sales and profit of power supplies for industrial equipment increased year on year.

Quarterly results by segment

		FY3/26	FY3/26	FY3/27	YoY [C] – [A]		QoQ [C] – [B]	
(¥bn)		Q1 [A]	Q4 [B]	Q1 [C]	¥bn	%	¥bn	%
Net Sales	Capacitors	59.8	69.3	80.8	+21.0	+35.1%	+11.4	+16.5%
	Inductive Devices	49.1	56.3	62.0	+12.9	+26.2%	+5.7	+10.2%
	Other Passive Components	29.3	29.4	34.1	+4.8	+16.4%	+4.6	+15.8%
	Passive Components	138.1	155.0	176.8	+38.7	+28.0%	+21.8	+14.1%
	Sensor Application Products	46.4	56.9	61.9	+15.4	+33.3%	+5.0	+8.7%
	Magnetic Application Products	54.6	76.1	81.6	+27.1	+49.6%	+5.5	+7.3%
	Energy Application Products	285.5	345.1	405.8	+120.3	+42.1%	+60.7	+17.6%
	Other	11.1	13.2	14.9	+3.8	+34.3%	+1.7	+13.1%
	Total	535.8	646.3	741.0	+205.3	+38.3%	+94.8	+14.7%
Operating Profit	Passive Components	6.4	11.4	17.4	+11.0	+172.2%	+6.0	+52.5%
	Sensor Application Products	2.7	1.5	7.8	+5.2	+191.6%	+6.3	+423.4%
	Magnetic Application Products	6.3	7.5	9.6	+3.3	+51.8%	+2.0	+27.0%
	Energy Application Products	55.4	41.6	69.4	+14.0	+25.3%	+27.8	+66.8%
	Other	(2.5)	(4.7)	(1.8)	+0.6	-	+2.9	-
	Subtotal	68.3	57.3	102.3	+34.1	+49.9%	+45.0	+78.6%
	Adjustment	(11.8)	(15.6)	(16.0)	(4.2)	-	(0.4)	-
	Total	56.4	41.7	86.3	+29.9	+53.0%	+44.6	+107.1%
Operating profit margin		10.5%	6.4%	11.6%	+1.1pts	-	+5.2pts	-
USD/JPY		144.59	156.94	159.43				
EUR/JPY		163.78	183.68	185.32				

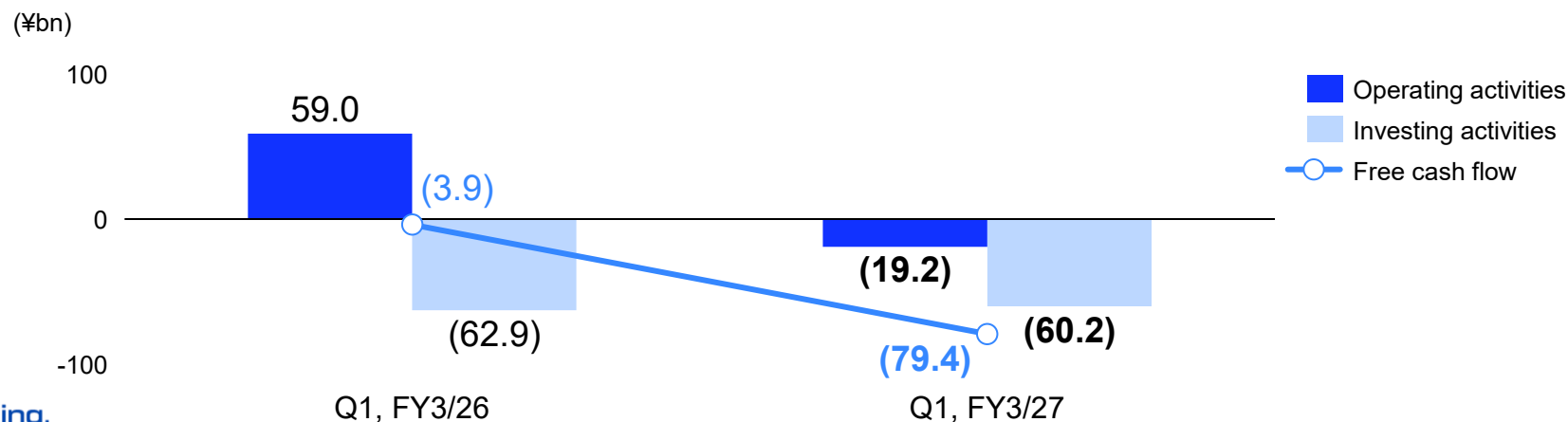
Analysis of change in operating profit – Q1

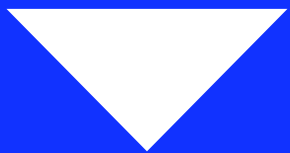


Cash flows – Q1

	FY3/26	FY3/27	Change
(¥bn)	Q1	Q1	
Cash flows from operating activities	59.0	(19.2)	(78.2)
Cash flows from investing activities	(62.9)	(60.2)	+2.7
Free cash flow	(3.9)	(79.4)	(75.5)
Cash flows from financing activities	31.2	85.4	+54.2
Effects of exchange rate changes on cash and cash equivalents	(14.3)	21.4	+35.7
Cash and cash equivalents	710.4	870.2	+159.8

Cash flows from operating activities, investing activities, free cash flows





2. FY March 2027 Projections

Tetsuji Yamanishi,

Senior Executive Vice President & CFO

Projections by segment for Q2 of FY March 2027

	Q1 of FY3/27 Actual	Q2 of FY3/27 projection (QoQ)		Factor
		Assumed exchange rates: Q2 basis	Assumed exchange rates: Q1 basis	
Passive Components	176.8	(4) ~ (1)%	+2 ~ +5%	• Sales of inductive devices to the automotive market and aluminum electrolytic capacitors for server applications are expected to increase.
Sensor Application Products	61.9	(3) ~ ±0%	+3 ~ +6%	• Sales of magnetic sensors and MEMS microphones to the ICT market are expected to increase.
Magnetic Application Products	81.6	±0 ~ +3%	+5 ~ +8%	• Sales of HDD heads and HDD suspension assemblies are expected to increase.
Energy Application Products	405.8	+2 ~ +5%	+9 ~ +12%	• Sales of small capacity batteries to the ICT market are expected to increase. • Sales of medium capacity batteries to the industrial equipment market are expected to increase.
Other	14.9	-	-	
Total	741.0	±0 ~ +3%	+6 ~ +9%	
USD/JPY	159.43	150.00	159.00	
EUR/JPY	185.32	175.00	185.00	

FY March 2027 projections

- ▶ No changes from the projections announced in April 2026.

	(¥bn)	FY3/26 Actual	FY3/27 Projections	Change	
				¥bn	%
Net sales		2,504.8	2,580.0	+75.2	+3.0%
Operating profit		272.4	295.0	+22.6	+8.3%
Operating profit margin		10.9%	11.4%	+0.5pts	-
Profit before tax		276.8	300.0	+23.2	+8.4%
Net profit attributable to owners of parent		195.7	225.0	+29.3	+15.0%
ROIC		7.5%	8.0%	+0.5pts	-
Free cash flow		129.9	60.0	(69.9)	(53.8)%
Earnings per share (¥)		103.09	118.54	-	-
Annual dividends (¥)		36.00	40.00	-	-
USD/JPY		150.76	150.00	-	-
EUR/JPY		174.76	175.00	-	-

Publication of TDK United Report 2026 (Integrated Report)

Publication link

https://www.tdk.com/en/ir/ir_library/annual/index.html



Release date

August 7, 2026

Key points of the TDK United Report 2026

- 1 We have adopted “United”—“REND(連動)”—as our theme to drive enhanced corporate value.
- 2 The report has been structured around our key issues (materiality).

Contents

	About TDK
Chapter 1	TDK's Long-term Vision
Chapter 2	Medium-term Plan and Strategy by Segment
Chapter 3	TDK's Key Issues (Materiality)
Chapter 4	TDK's Governance

Third-party evaluation of previous reports



**WICI Japan Integrated
Report Award**
Gold Award
(2024, 2025)



**NIKKEI Integrated
Report Award**
Award for Excellence
(2022-2025)

TDK Investor Day (Pre-financial Capital Briefing)

Previous event (2025)



Date & Time

September 1, 2026, 3:30 pm (JST)

Format

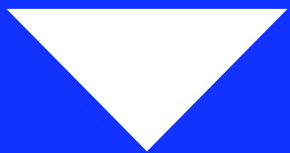
The event will be streamed live online. An archived video will also be made available on TDK website at a later date.

Outline

An introduction to TDK's Pre-financial Capital, specifically "**Human Capital**," along with our "**Software Technology**."

Upcoming archived video link

https://www.tdk.com/en/ir/ir_events/strategy/20260901/index.html



Appendix

TDK's current businesses (FY March 2026)

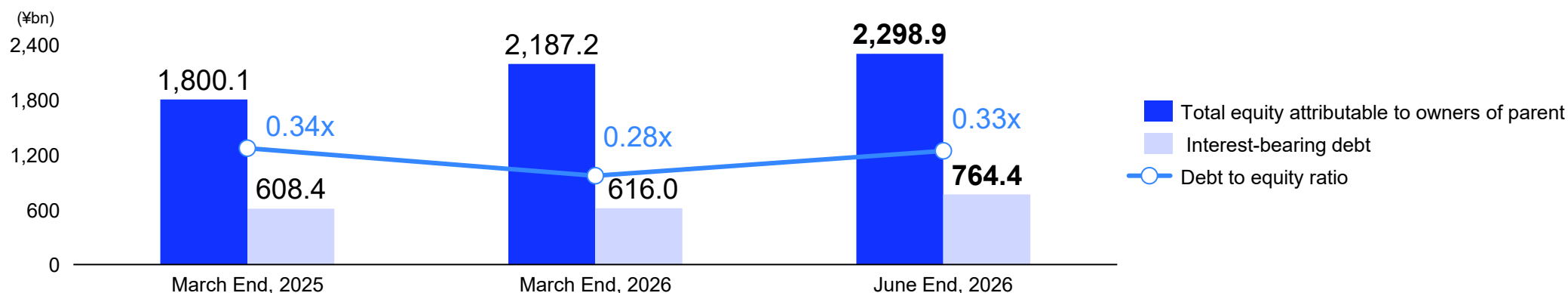
	Passive Components	Sensor Application Products	Magnetic Application Products	Energy Application Products																																																																																																																
Net sales OP margin BizROA (ROIC) trends	Net sales(¥ 0.1billion) OP Margin(%) Biz ROA(ROIC)(%) <table border="1"><thead><tr><th>Year</th><th>Net sales(¥ 0.1billion)</th><th>OP Margin(%)</th><th>Biz ROA(ROIC)(%)</th></tr></thead><tbody><tr><td>2022/3</td><td>5,078</td><td>16.4</td><td>15.1</td></tr><tr><td>2023/3</td><td>5,788</td><td>17.0</td><td>16.3</td></tr><tr><td>2024/3</td><td>5,656</td><td>9.5</td><td>7.7</td></tr><tr><td>2025/3</td><td>5,596</td><td>6.1</td><td>3.3</td></tr><tr><td>2026/3</td><td>5,932</td><td>7.1</td><td>4.8</td></tr><tr><td>2027/3</td><td></td><td></td><td></td></tr></tbody></table>	Year	Net sales(¥ 0.1billion)	OP Margin(%)	Biz ROA(ROIC)(%)	2022/3	5,078	16.4	15.1	2023/3	5,788	17.0	16.3	2024/3	5,656	9.5	7.7	2025/3	5,596	6.1	3.3	2026/3	5,932	7.1	4.8	2027/3				Net sales(¥ 0.1billion) OP Margin(%) Biz ROA(ROIC)(%) <table border="1"><thead><tr><th>Year</th><th>Net sales(¥ 0.1billion)</th><th>OP Margin(%)</th><th>Biz ROA(ROIC)(%)</th></tr></thead><tbody><tr><td>2022/3</td><td>1,308</td><td>-0.2</td><td>-1.2</td></tr><tr><td>2023/3</td><td>1,695</td><td>6.3</td><td>3.5</td></tr><tr><td>2024/3</td><td>1,805</td><td>3.3</td><td>1.2</td></tr><tr><td>2025/3</td><td>1,895</td><td>2.6</td><td>0.2</td></tr><tr><td>2026/3</td><td>2,246</td><td>9.2</td><td>4.7</td></tr><tr><td>2027/3</td><td></td><td></td><td></td></tr></tbody></table>	Year	Net sales(¥ 0.1billion)	OP Margin(%)	Biz ROA(ROIC)(%)	2022/3	1,308	-0.2	-1.2	2023/3	1,695	6.3	3.5	2024/3	1,805	3.3	1.2	2025/3	1,895	2.6	0.2	2026/3	2,246	9.2	4.7	2027/3				Net sales(¥ 0.1billion) OP Margin(%) Biz ROA(ROIC)(%) <table border="1"><thead><tr><th>Year</th><th>Net sales(¥ 0.1billion)</th><th>OP Margin(%)</th><th>Biz ROA(ROIC)(%)</th></tr></thead><tbody><tr><td>2022/3</td><td>2,484</td><td>3.3</td><td>1.8</td></tr><tr><td>2023/3</td><td>2,006</td><td>-22.0</td><td>-28.1</td></tr><tr><td>2024/3</td><td>1,842</td><td>-12.2</td><td>-19.3</td></tr><tr><td>2025/3</td><td>2,236</td><td>1.5</td><td>1.0</td></tr><tr><td>2026/3</td><td>2,629</td><td>10.3</td><td>8.4</td></tr><tr><td>2027/3</td><td></td><td></td><td></td></tr></tbody></table>	Year	Net sales(¥ 0.1billion)	OP Margin(%)	Biz ROA(ROIC)(%)	2022/3	2,484	3.3	1.8	2023/3	2,006	-22.0	-28.1	2024/3	1,842	-12.2	-19.3	2025/3	2,236	1.5	1.0	2026/3	2,629	10.3	8.4	2027/3				Net sales(¥ 0.1billion) OP Margin(%) Biz ROA(ROIC)(%) <table border="1"><thead><tr><th>Year</th><th>Net sales(¥ 0.1billion)</th><th>OP Margin(%)</th><th>Biz ROA(ROIC)(%)</th></tr></thead><tbody><tr><td>2022/3</td><td>9,653</td><td>15.1</td><td>12.8</td></tr><tr><td>2023/3</td><td>11,734</td><td>15.6</td><td>12.6</td></tr><tr><td>2024/3</td><td>11,217</td><td>21.5</td><td>17.4</td></tr><tr><td>2025/3</td><td>11,765</td><td>27.3</td><td>19.9</td></tr><tr><td>2026/3</td><td>13,703</td><td>25.7</td><td>18.0</td></tr><tr><td>2027/3</td><td></td><td></td><td></td></tr></tbody></table>	Year	Net sales(¥ 0.1billion)	OP Margin(%)	Biz ROA(ROIC)(%)	2022/3	9,653	15.1	12.8	2023/3	11,734	15.6	12.6	2024/3	11,217	21.5	17.4	2025/3	11,765	27.3	19.9	2026/3	13,703	25.7	18.0	2027/3			
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Priority products and estimated market share	Ceramic capacitors for automobiles 35-40% Share No.2 Film capacitors 15-20% Share No.2 Inductors 45-50% Share No.1 EMC filters 55-60% Share No.1 Varistors 50-55% Share No.1 PTC Thermistors Share No.1	Temperature sensors 30-35% Share No.2 Magnetic sensors 20-25% Share No.3 MEMS Motion sensors 15-20% Share No.3	HDD heads 15-20% Share No.3 HDD suspension assemblies 40-45% Share No.2	Small capacity batteries 50-60% Share No.1 Power supplies for industrial use 10-15% Share No.1																																																																																																																
Products	Capacitors Multilayer ceramic chip capacitors, Aluminum electrolytic capacitors, Film capacitors, etc. Inductive devices Inductive devices, SMD power supply inductors, Signal EMC filters, Transformers, Ferrite cores, etc. Other passive components High-frequency components (high-frequency filters, etc.), Piezoelectric material products and circuit protection components (varistors, PTC thermistors, arresters, etc.)	Senosors Temperature sensors, pressure sensors, Magnetic sensors (Hall sensors and TMR sensors) MEMS sensors (MEMS motion sensors and MEMS microphones	HDD-related devices HDD heads, HDD suspension applications, etc Magnets Ferrite magnets for small motors, Neodymium magnets for xEV drive motors, Neodymium magnets for industrial equipment motors, etc	Energy devices Small capacity batteries (for smartphones, tablet devices, notebook computers, wearable devices, game consoles, etc.), Medium capacity batteries (for residential energy storage systems, commercial energy storage systems, electric motorcycles, drones, power tools, etc.) Power supplies Programmable power supplies (DC, AC), Switching power supplies (AC-DC, DC-DC), bidirectional DC-DC converters, Automotive DC-DC converters, etc																																																																																																																

Quarterly sales and operating profit by segment (FY3/26 – FY3/27)

		FY3/26					FY3/27				
		Q1	Q2	Q3	Q4	Total	Q1	Q2	Q3	Q4	Total
Net Sales	(¥bn)										
	Capacitors	59.8	62.1	66.3	69.3	257.5	80.8				
	Inductive Devices	49.1	55.0	55.8	56.3	216.2	62.0				
	Other Passive Components	29.3	30.4	30.4	29.4	119.5	34.1				
	Passive Components	138.1	147.5	152.5	155.0	593.2	176.8				
	Sensor Application Products	46.4	61.5	59.8	56.9	224.6	61.9				
	Magnetic Application Products	54.6	61.2	71.1	76.1	262.9	81.6				
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Operating profit	Passive Components	6.4	8.4	15.6	11.4	41.8	17.4				
	Sensor Application Products	2.7	9.4	7.2	1.5	20.7	7.8				
	Magnetic Application Products	6.3	5.6	7.5	7.5	27.0	9.6				
	Energy Application Products	55.4	82.3	67.4	41.6	246.7	69.4				
	Other	(2.5)	(1.5)	(1.5)	(4.7)	(10.2)	(1.8)				
	Subtotal	68.3	104.2	96.2	57.3	326.0	102.3				
	Adjustment	(11.8)	(13.0)	(13.1)	(15.6)	(53.6)	(16.0)				
	Total	56.4	91.2	83.1	41.7	272.4	86.3				
Operating profit margin		10.5%	14.1%	12.3%	6.4%	10.9%	11.6%				
USD/JPY		144.59	147.54	154.04	156.94	150.76	159.43				
EUR/JPY		163.78	172.31	179.32	183.68	174.76	185.32				

Financial position

(¥bn)	March end, 2025	March end, 2026	June end, 2026	Change from March end, 2026
Total assets	3,541.4	4,415.2	4,751.3	+336.2
Total liabilities	1,730.2	2,211.6	2,434.3	+222.6
Total equity attributable to owners of parent	1,800.1	2,187.2	2,298.9	+111.7
Ratio of equity attributable to owners of parent	50.8%	49.5%	48.4%	(1.1)pts
Cash and cash equivalents, short-term investments, and marketable securities	753.8	979.4	952.9	(26.5)
Interest-bearing debt ^{*1}	608.4	616.0	764.4	+148.4
Net cash ^{*2}	145.4	363.4	188.5	(174.9)
Debt to equity ratio (times) ^{*3}	0.34	0.28	0.33	+0.05



*1: Borrowings plus bonds plus lease liabilities.

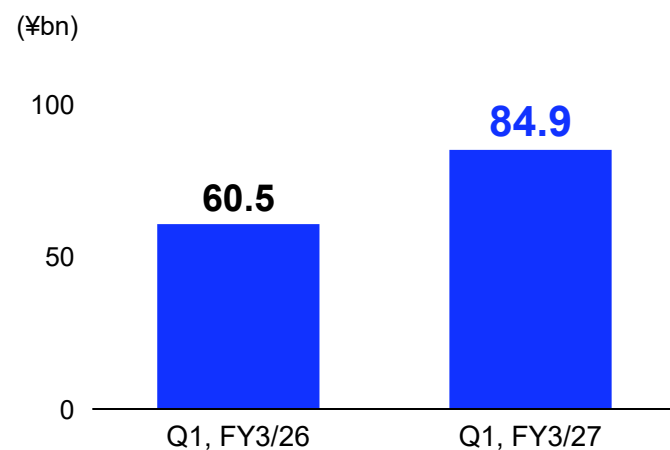
*2: Cash and cash equivalents plus short-term investments plus marketable securities minus interest-bearing debt.

*3: Interest-bearing debt divided by total equity attributable to owners of parent.

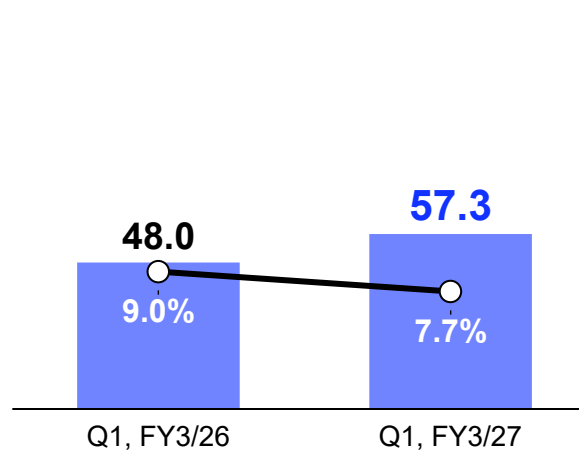
CAPEX, depreciation, and R&D expenses – Q1

	FY3/26	FY3/27	Change
(¥bn)	Q1	Q1	
CAPEX	60.5	84.9	+24.4
Depreciation and amortization	48.0	57.3	+9.3
% to net sales	9.0%	7.7%	(1.3)pts
R&D expenses	64.7	78.0	+13.4
% to net sales	12.1%	10.5%	(1.6)pts

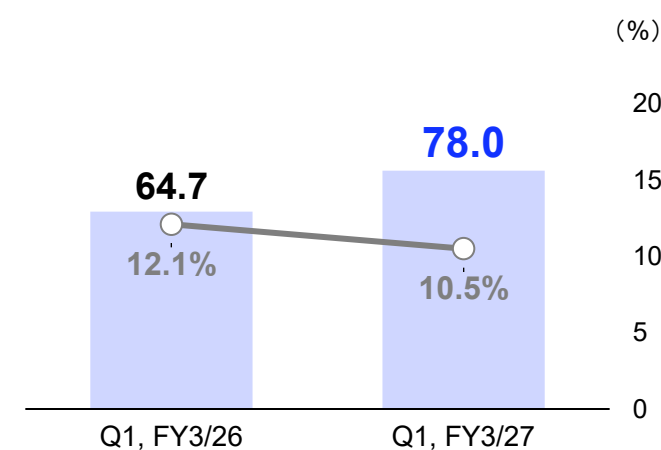
■ CAPEX



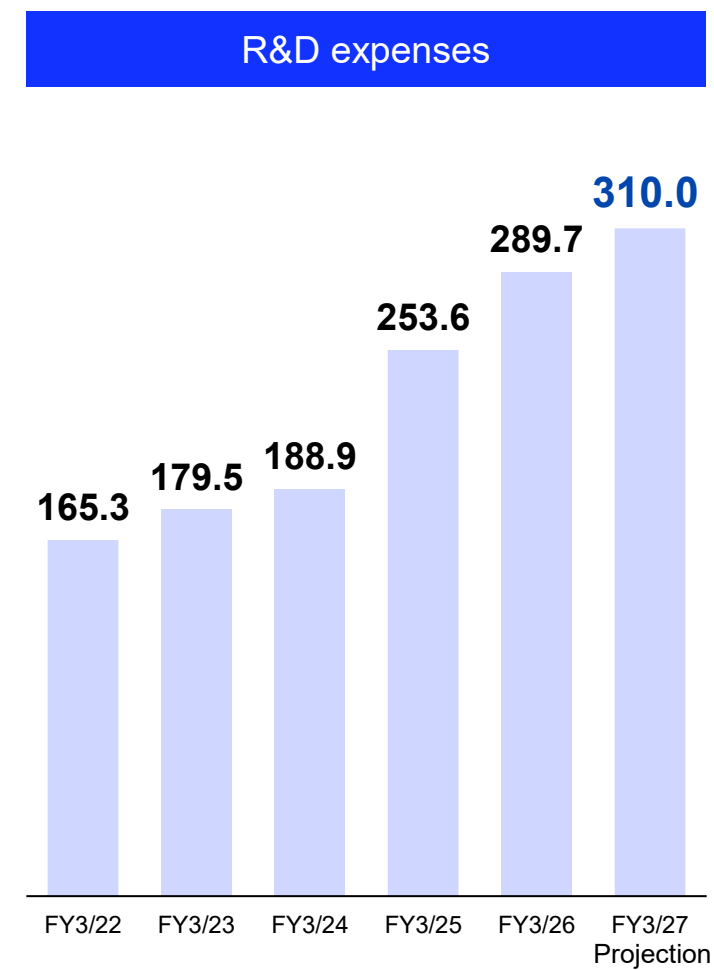
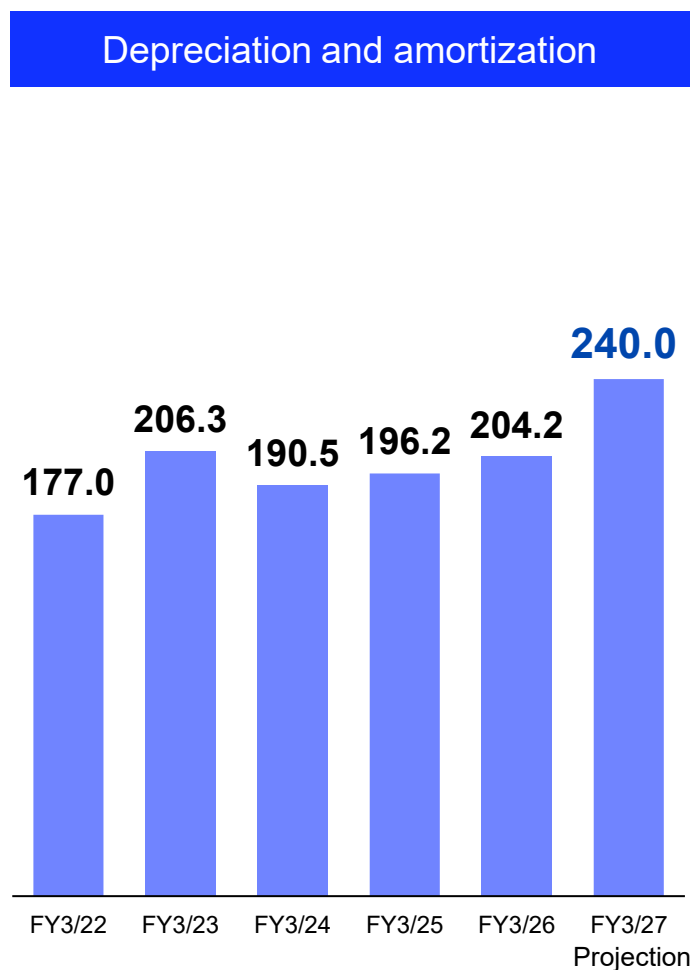
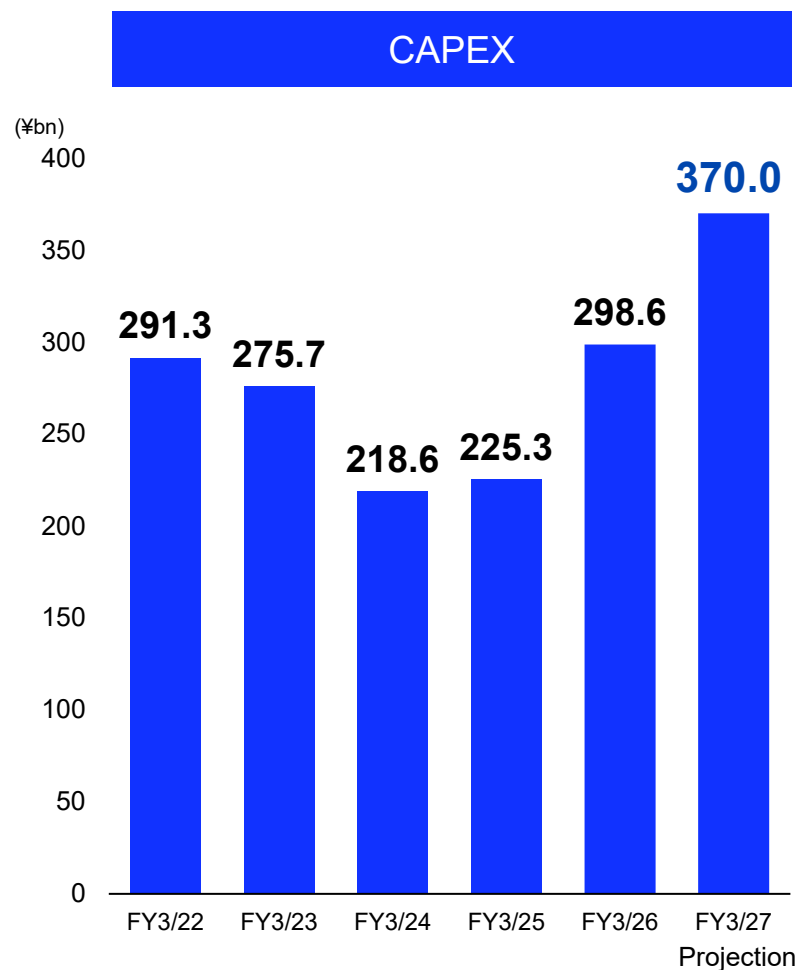
■ Depreciation, % to net sales



■ R&D expenses, % to net sales

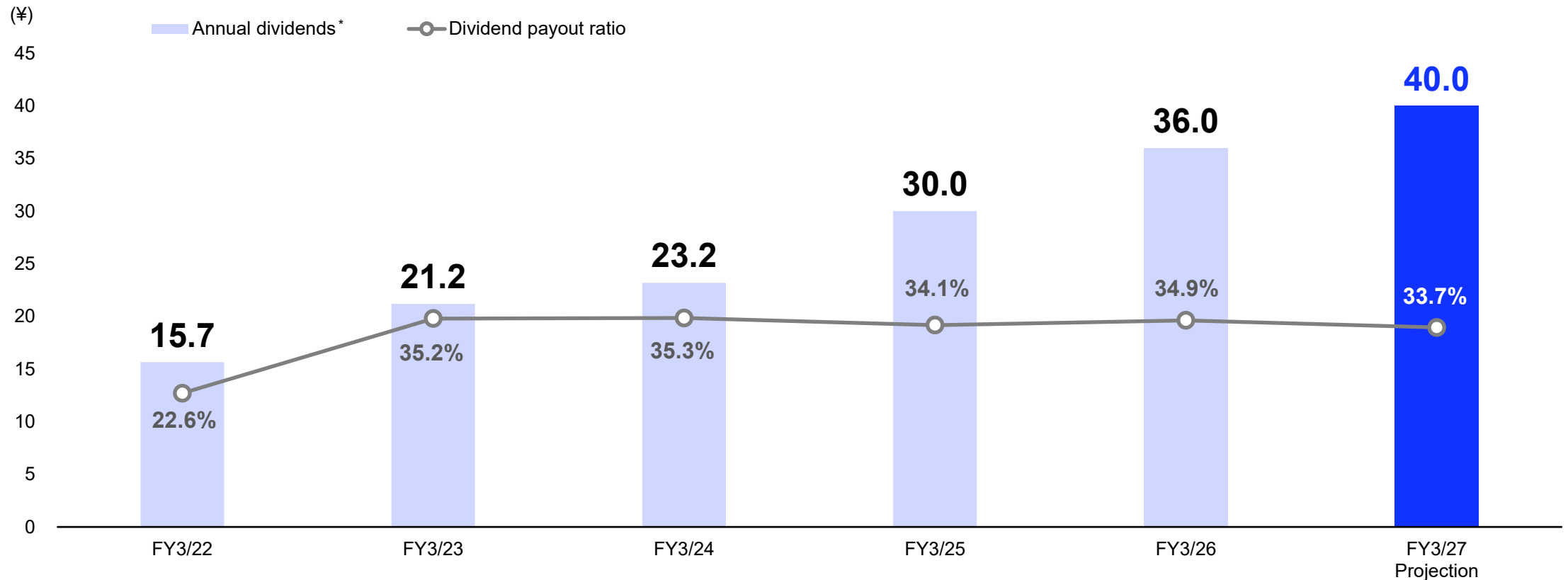


CAPEX, depreciation, and R&D expenses – Projections



Shareholder returns

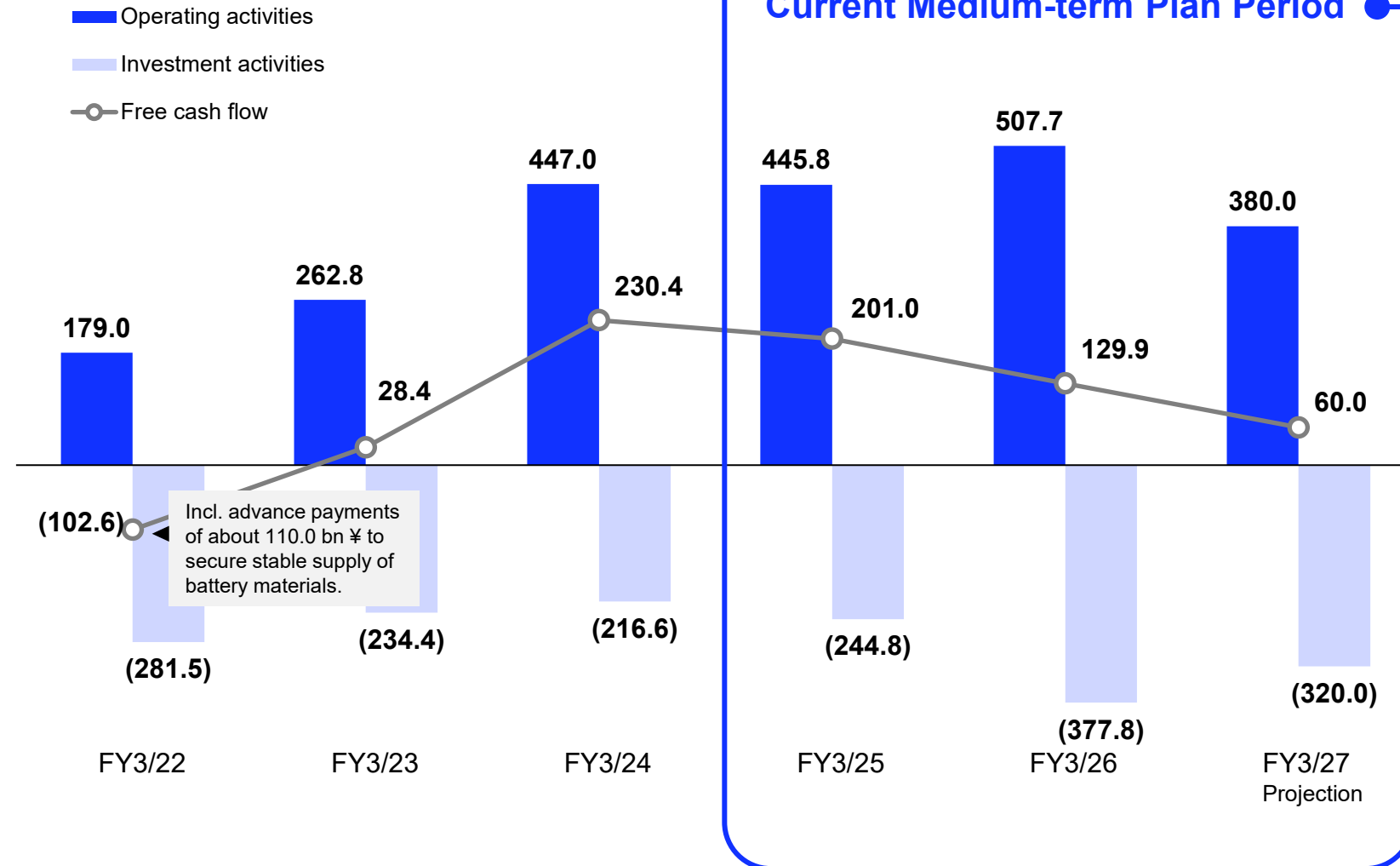
- ▶ Dividends for FY March 2026 are expected to increase by an upward revision from initial plans.
- ▶ For FY March 2027, dividends of ¥40 per share are projected.



*. Figures have been converted to align with the post-share split standard of a 1 for 5 share split, effective from October 1, 2024.

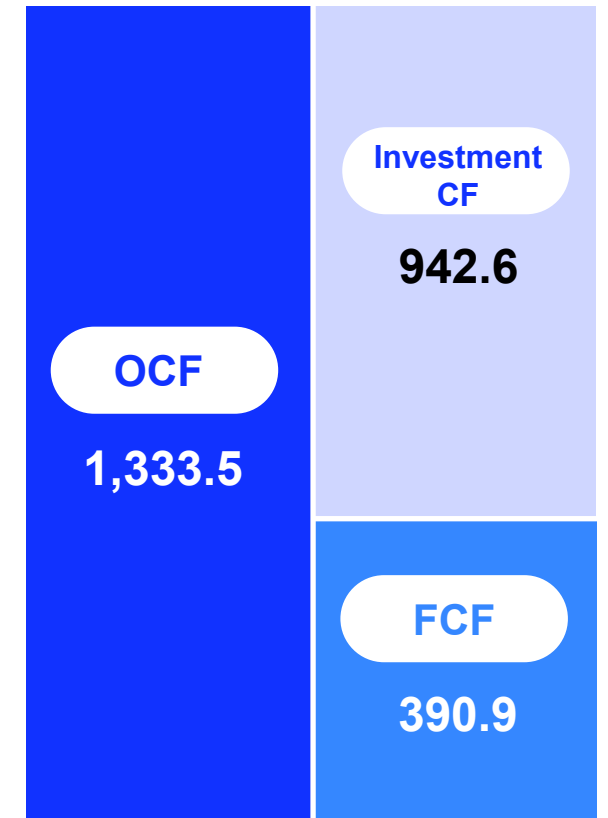
Cash flows

(¥bn)



3-Year Cumulative Projection (FY3/25 – FY3/27)

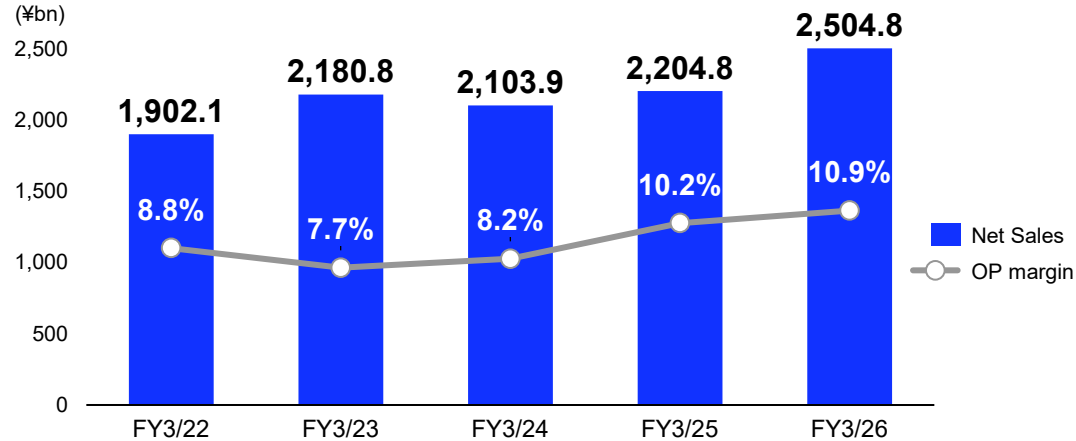
(¥bn)



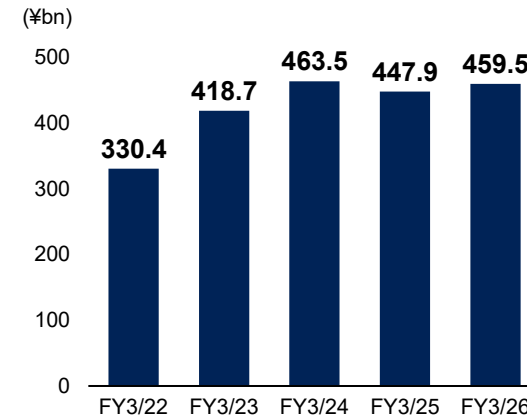
Annual sales by market (FY3/22 – FY3/26)

All

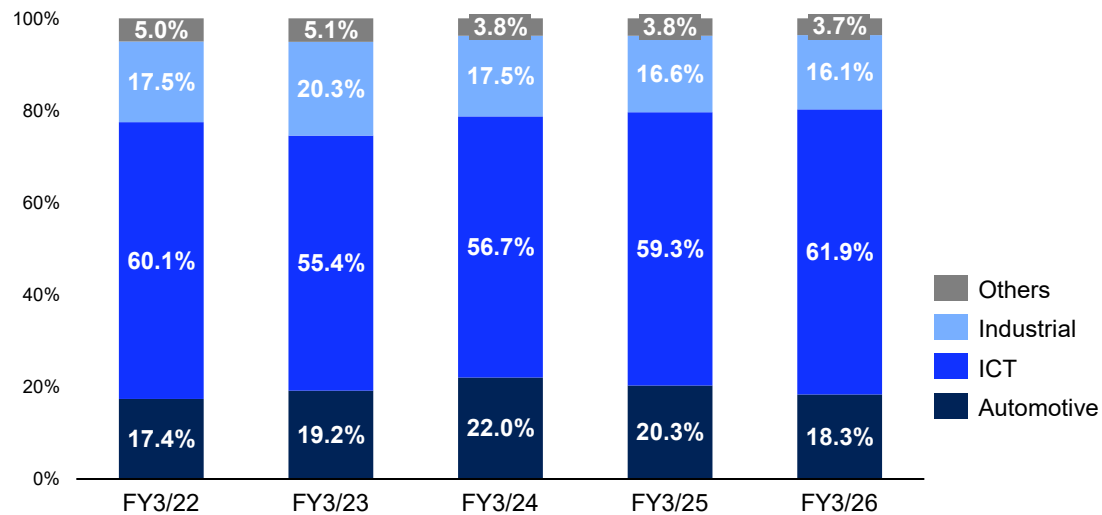
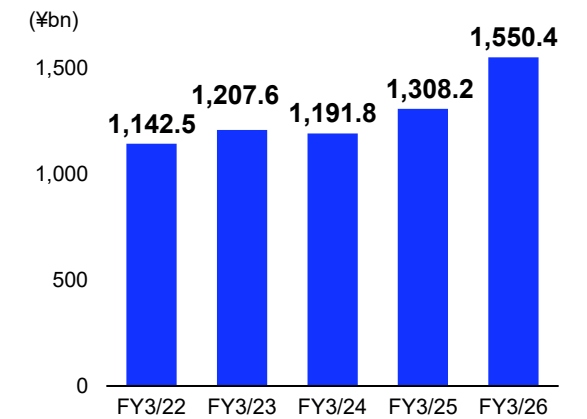
Net sales, OP margin



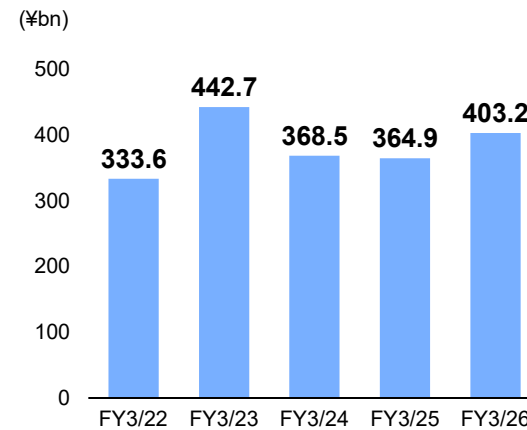
Automotive



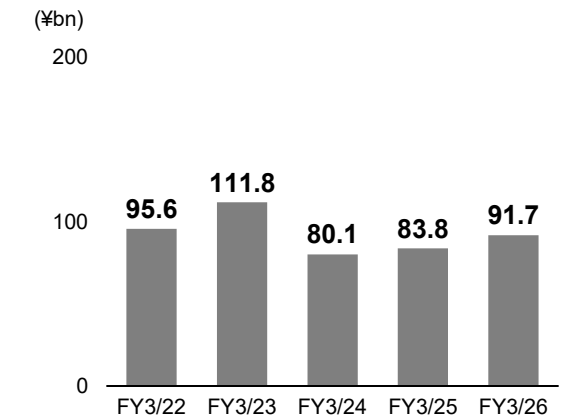
ICT



Industrial equipment



Others

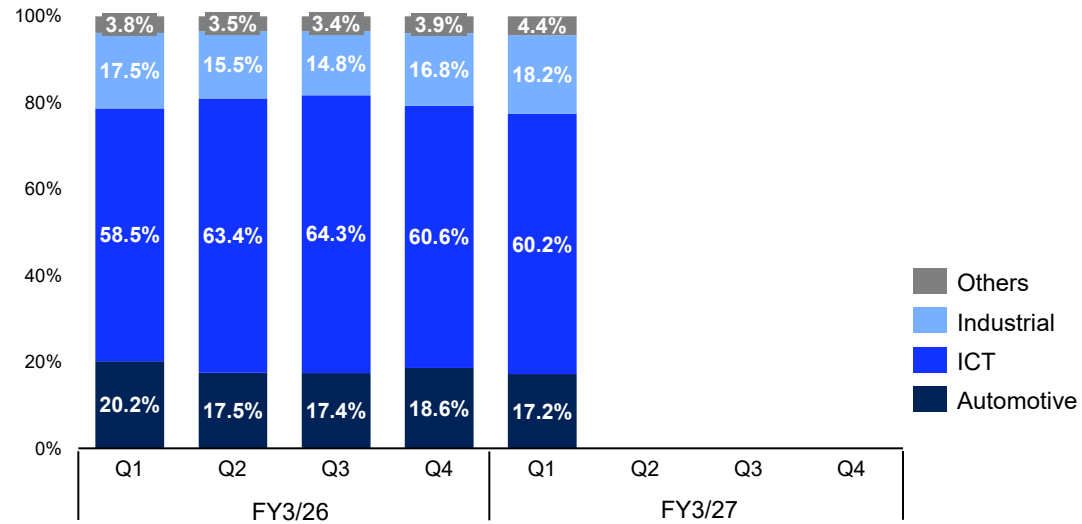
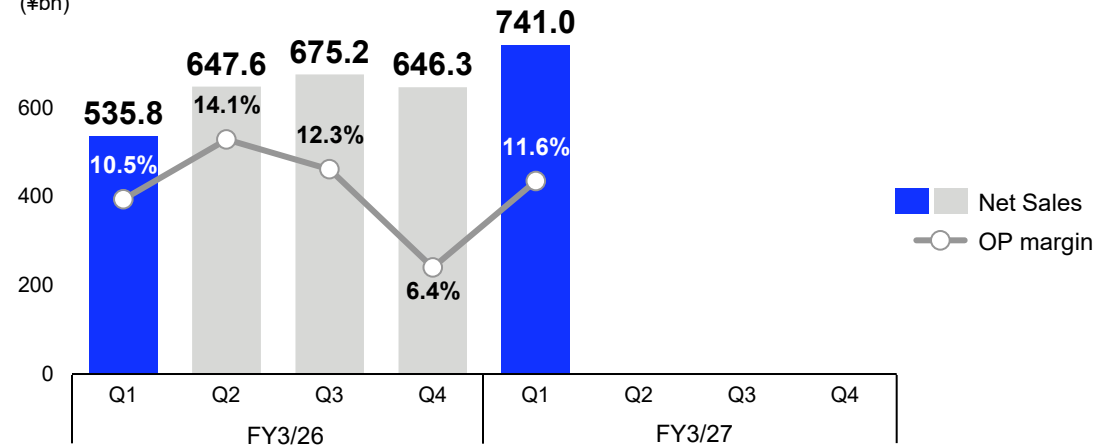


Quarterly sales by market (FY3/26 – FY3/27)

All

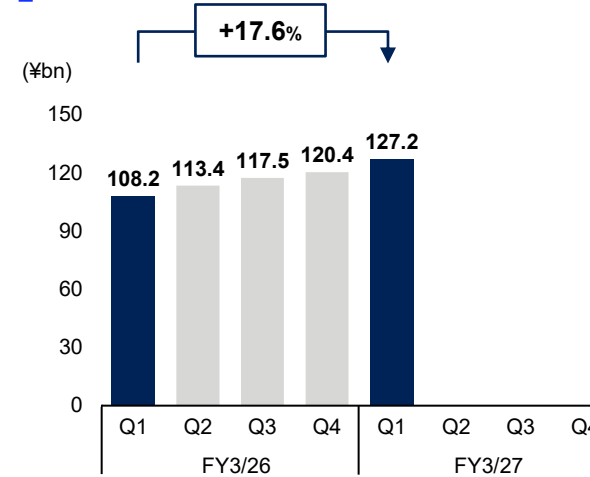
Net sales, OP margin

(¥bn)



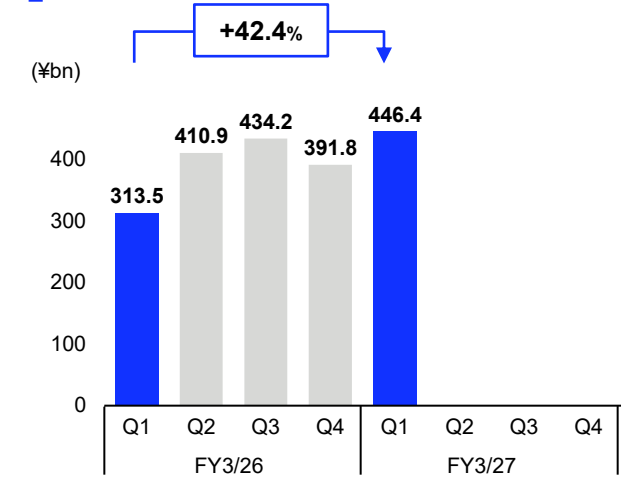
Automotive

(¥bn)



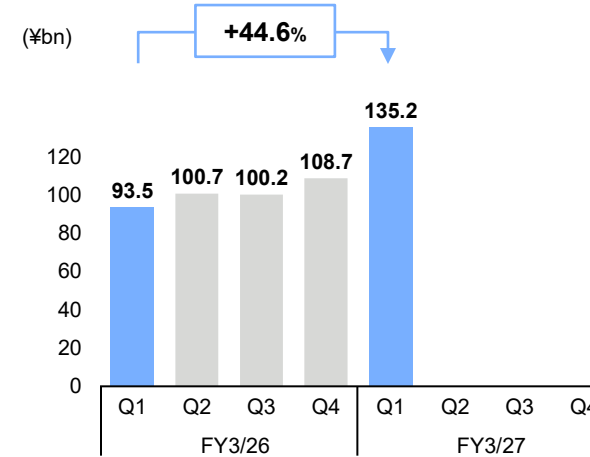
ICT

(¥bn)



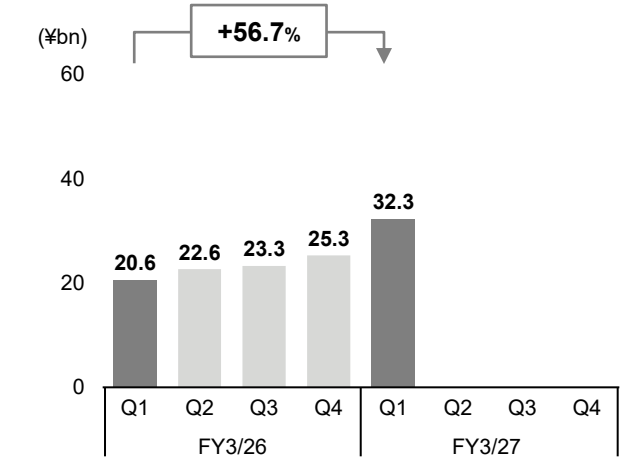
Industrial equipment

(¥bn)



Others

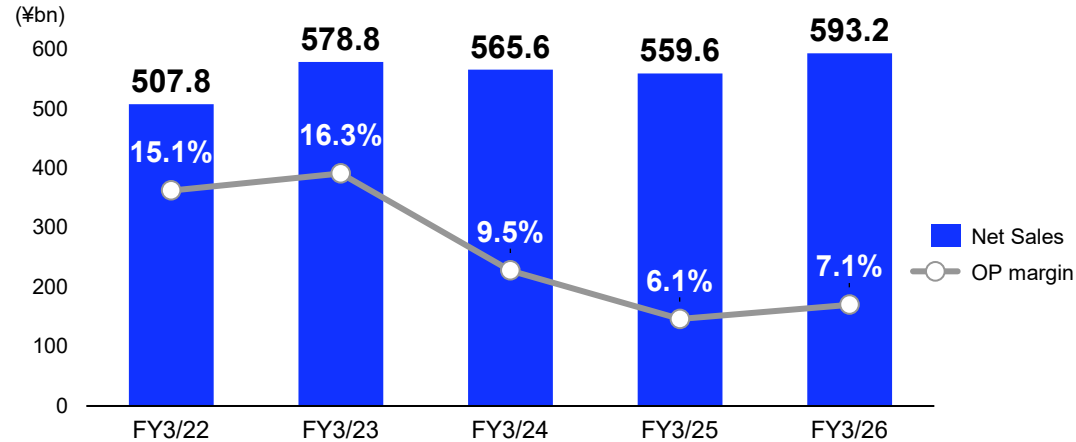
(¥bn)



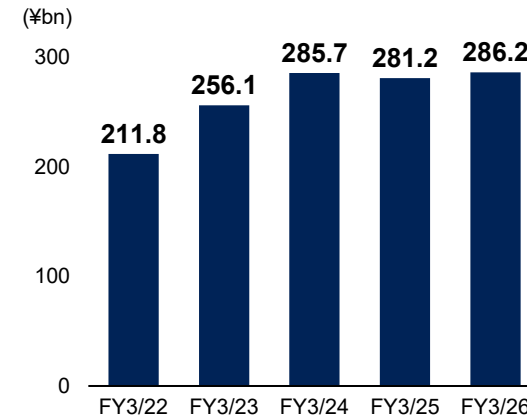
Annual sales by market (FY3/22 – FY3/26)

Passive Components

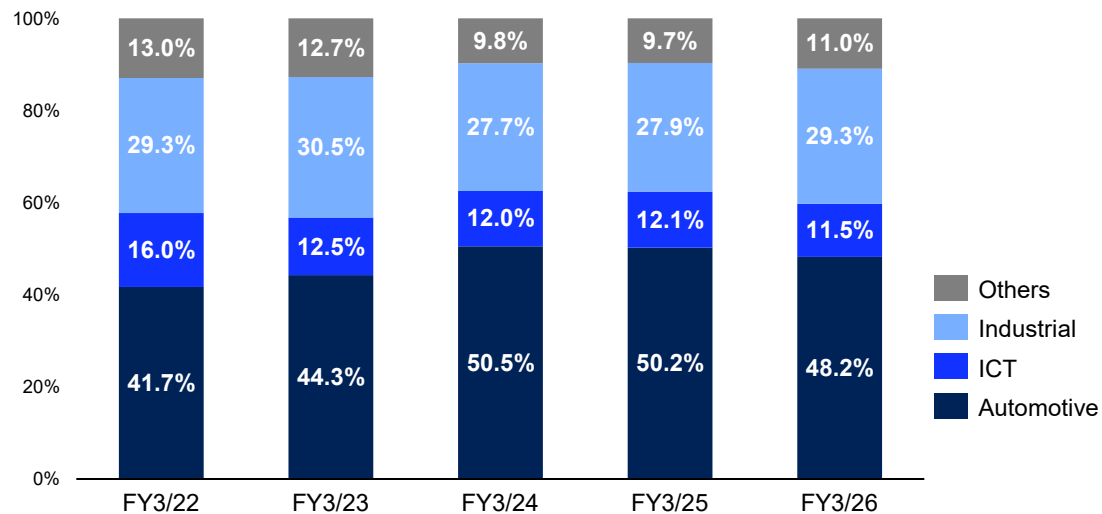
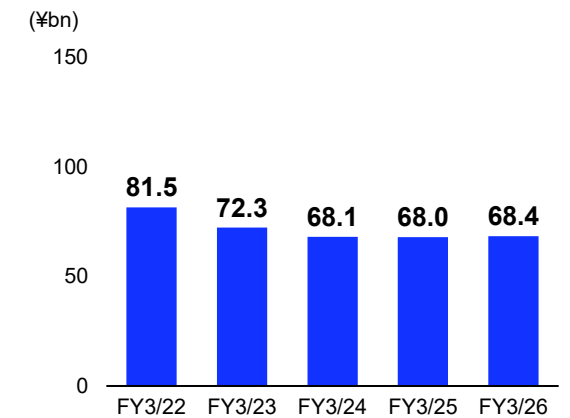
Net sales, OP margin



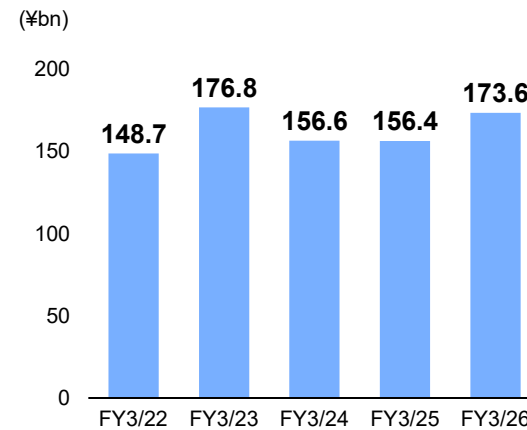
Automotive



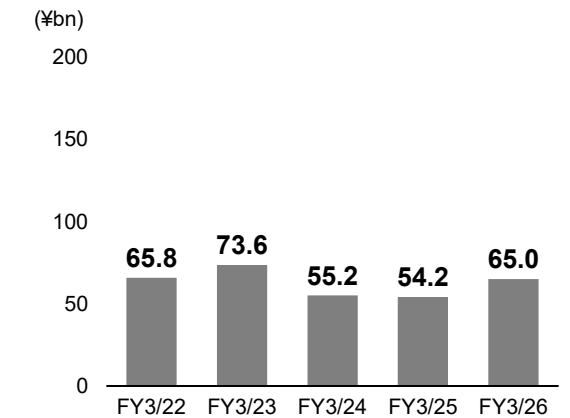
ICT



Industrial equipment



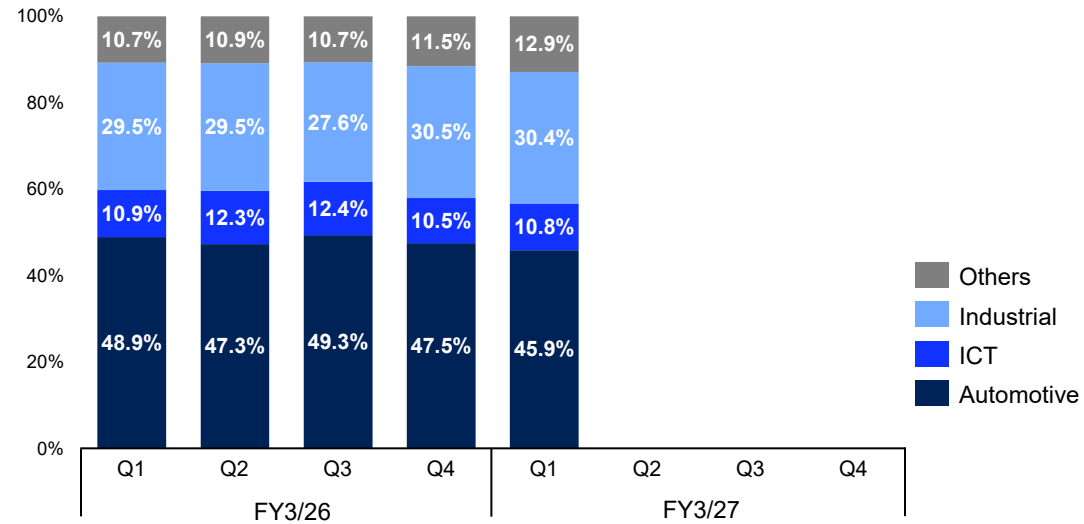
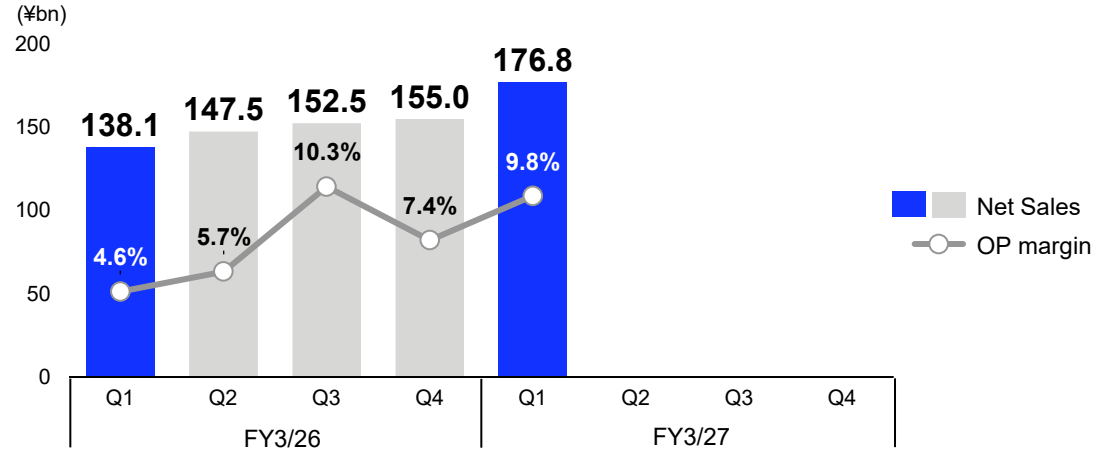
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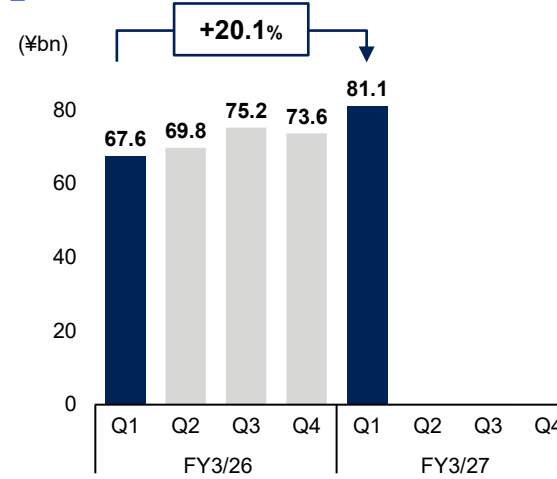
Quarterly sales by market (FY3/26 – FY3/27)

Passive Components

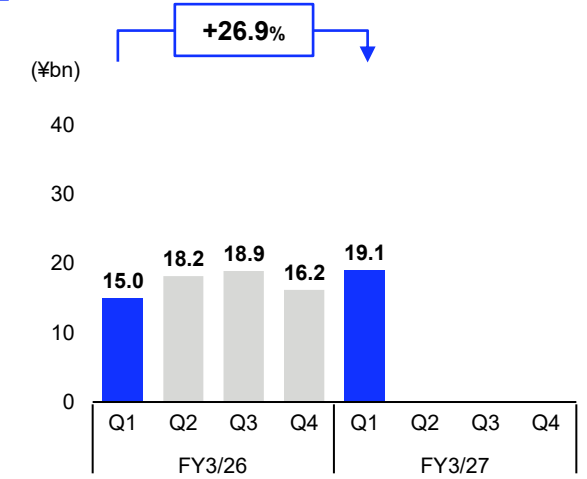
Net sales, OP margin



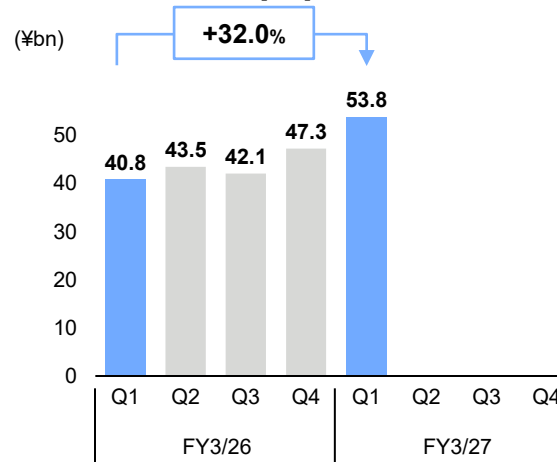
Automotive



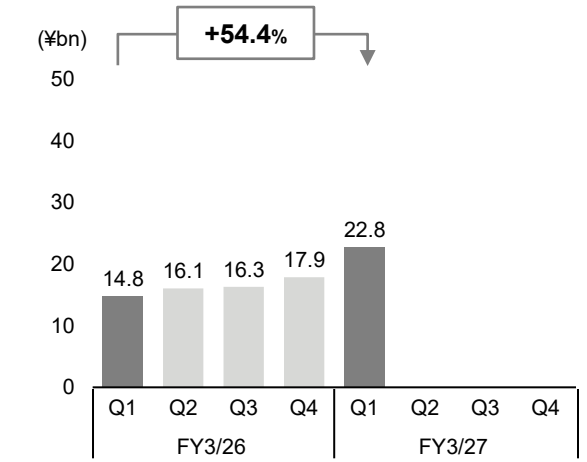
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Industrial equipment



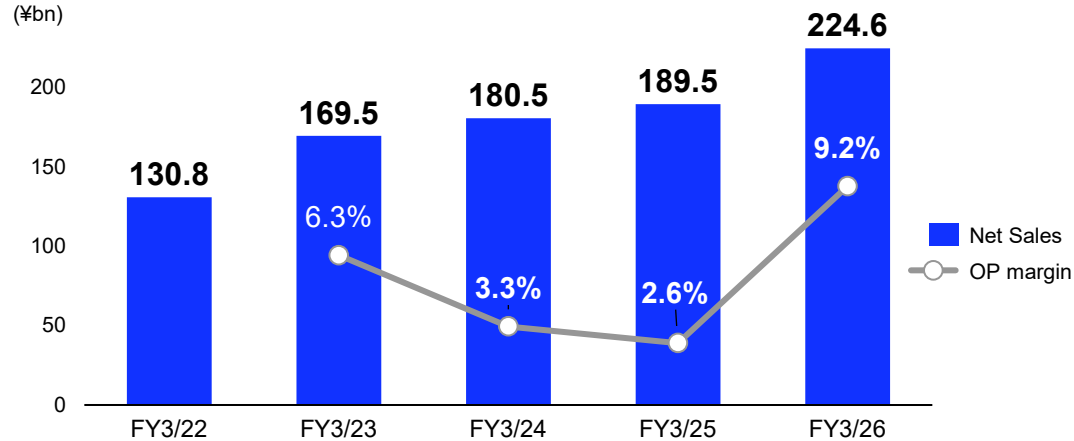
Others



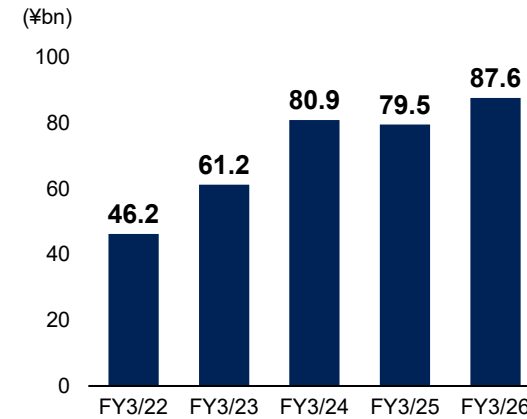
Annual sales by market (FY3/22 – FY3/26)

Sensor Application Products

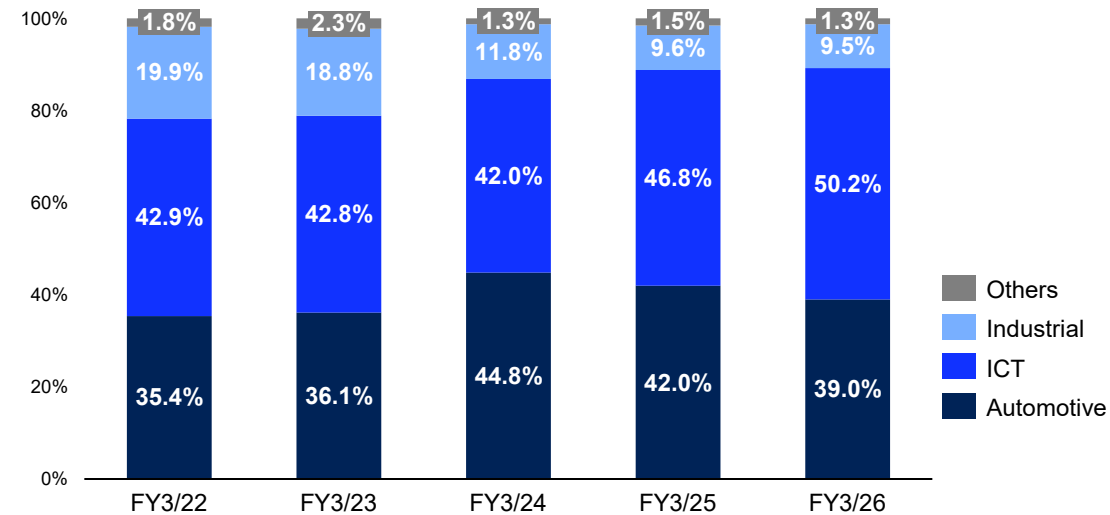
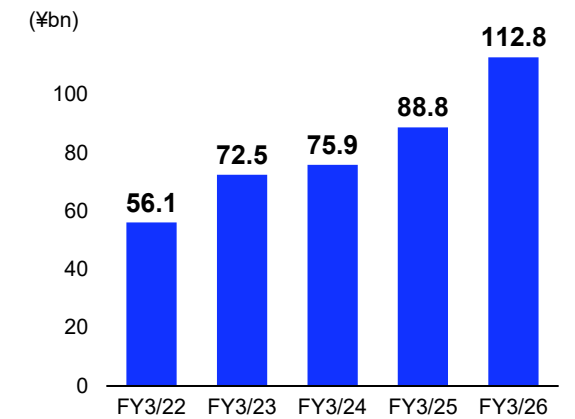
Net sales, OP margin



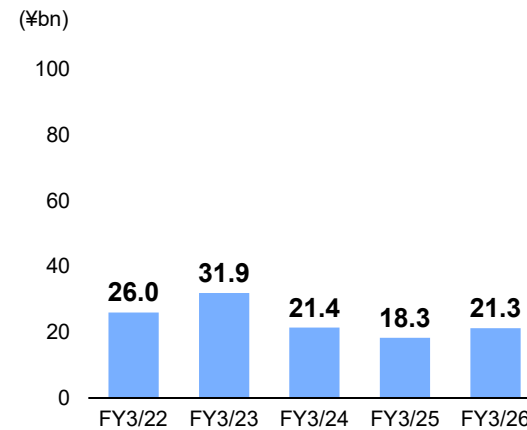
Automotive



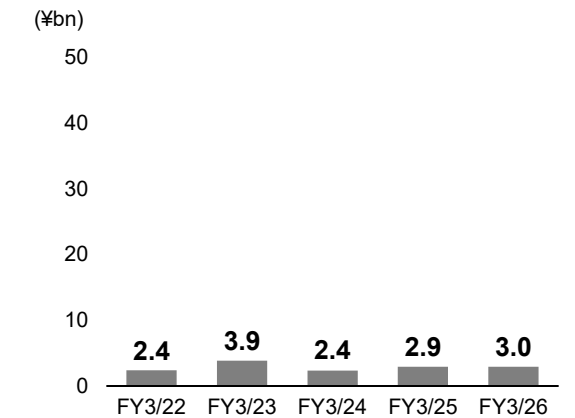
ICT



Industrial equipment



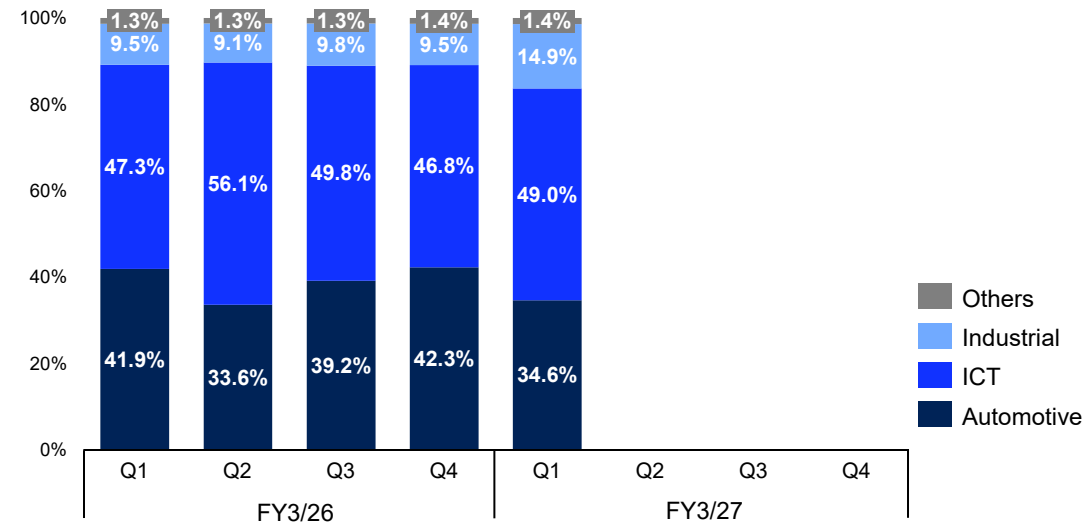
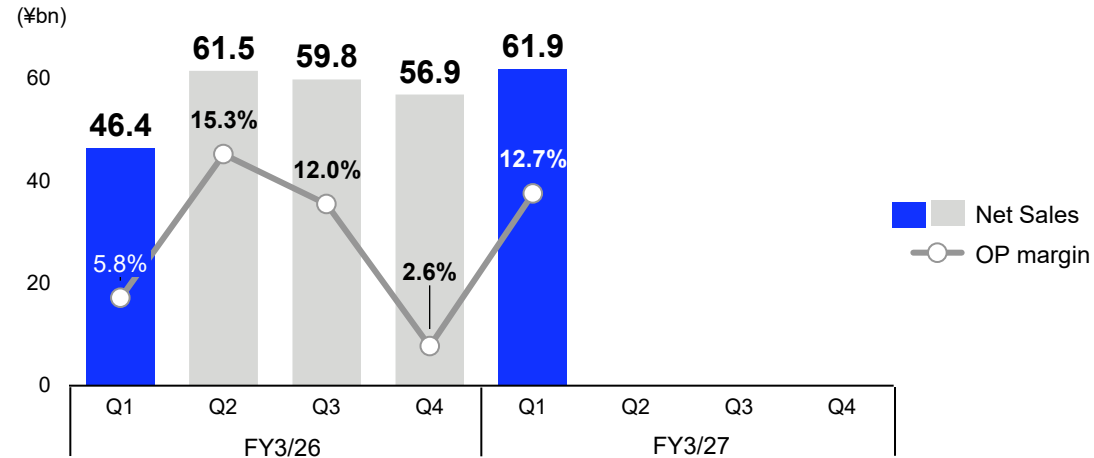
Others



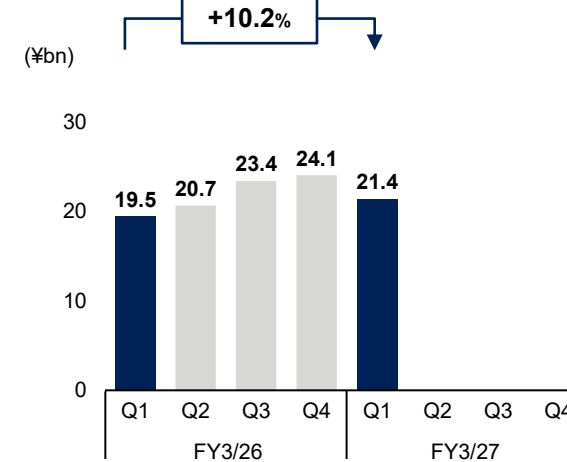
Quarterly sales by market (FY3/26 – FY3/27)

Sensor Application Products

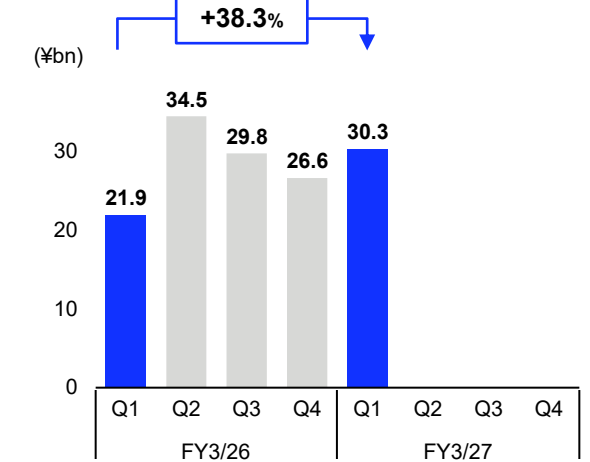
Net sales, OP margin



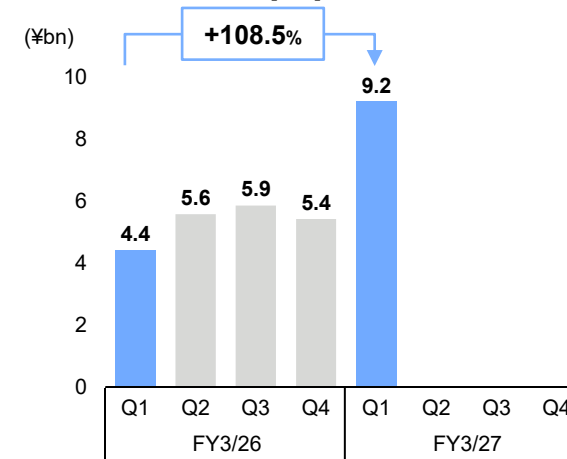
Automotive



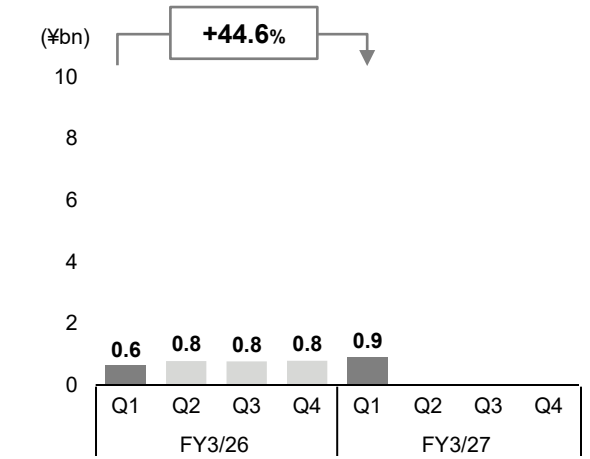
ICT



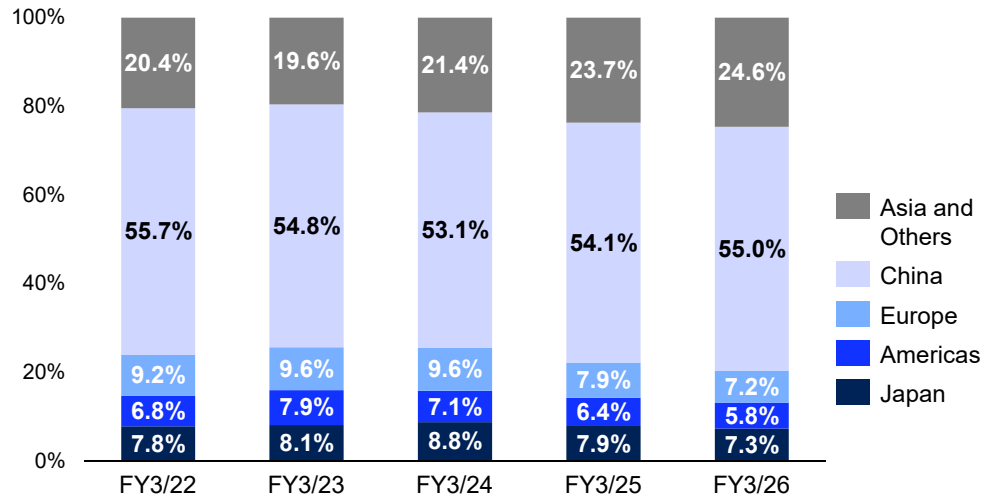
Industrial equipment



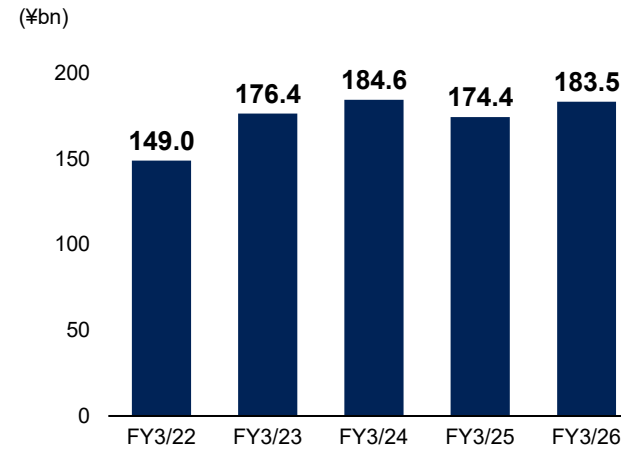
Others



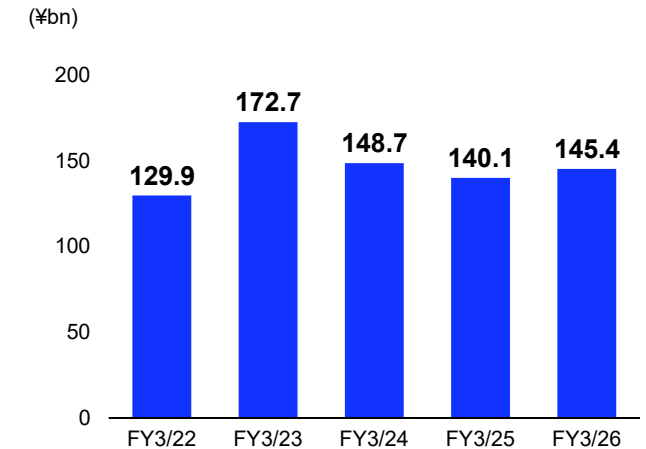
Annual sales by region (FY3/22 – FY3/26)



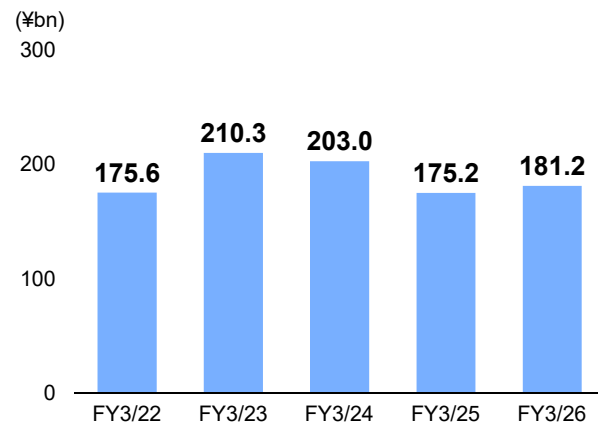
Japan



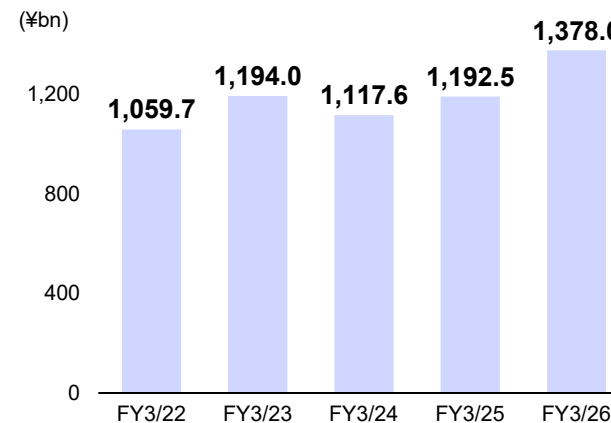
Americas



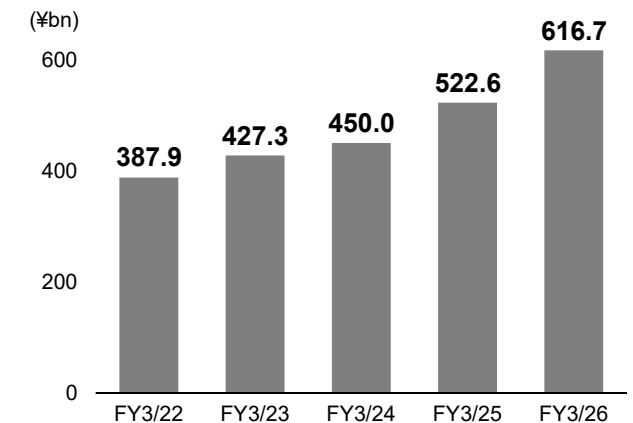
Europe



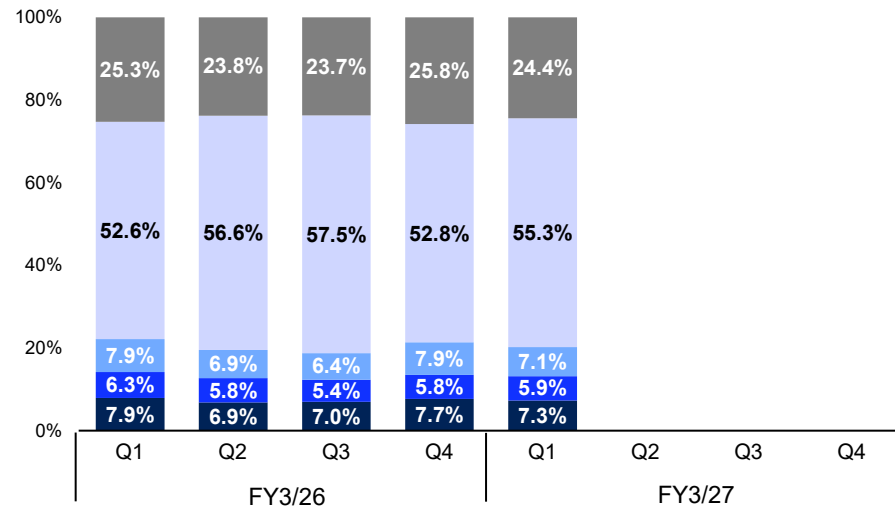
China



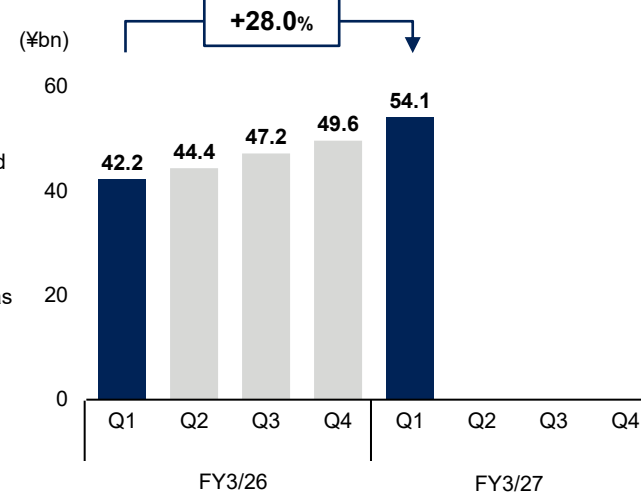
Asia and Others



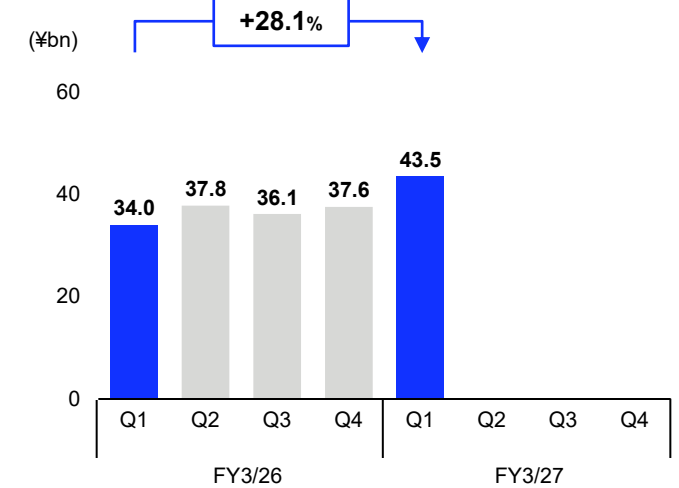
Quarterly sales by region (FY3/26 – FY3/27)



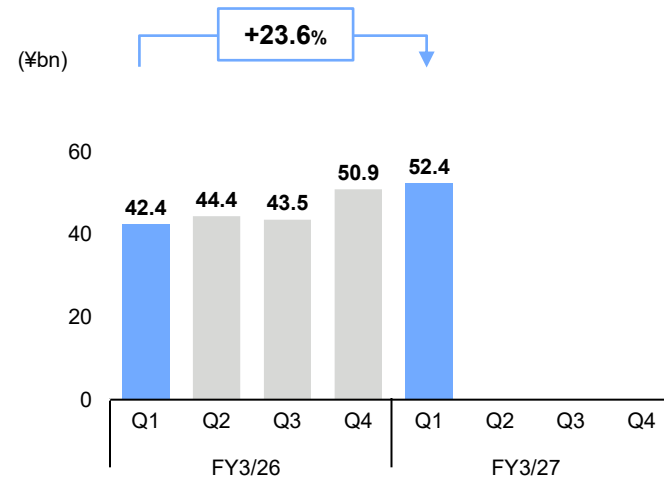
Japan



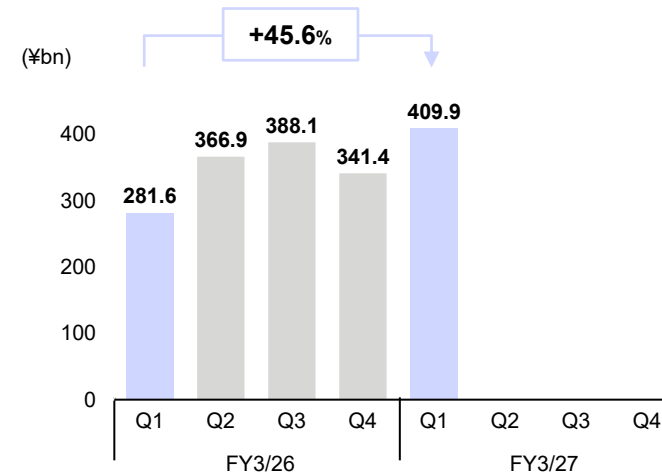
Americas



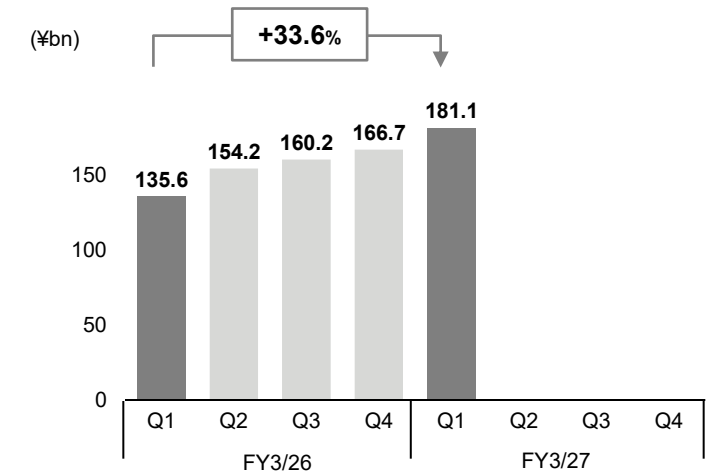
Europe



China

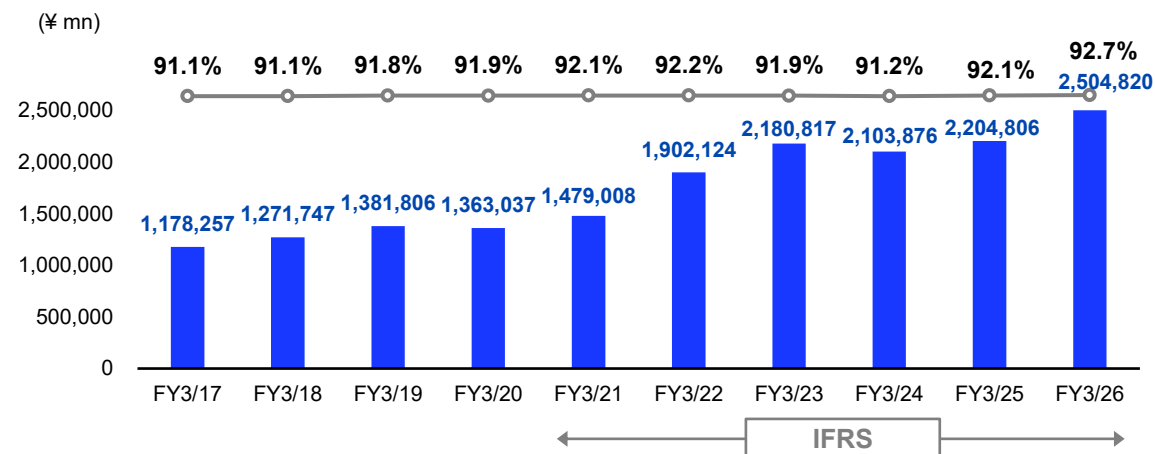


Asia and Others

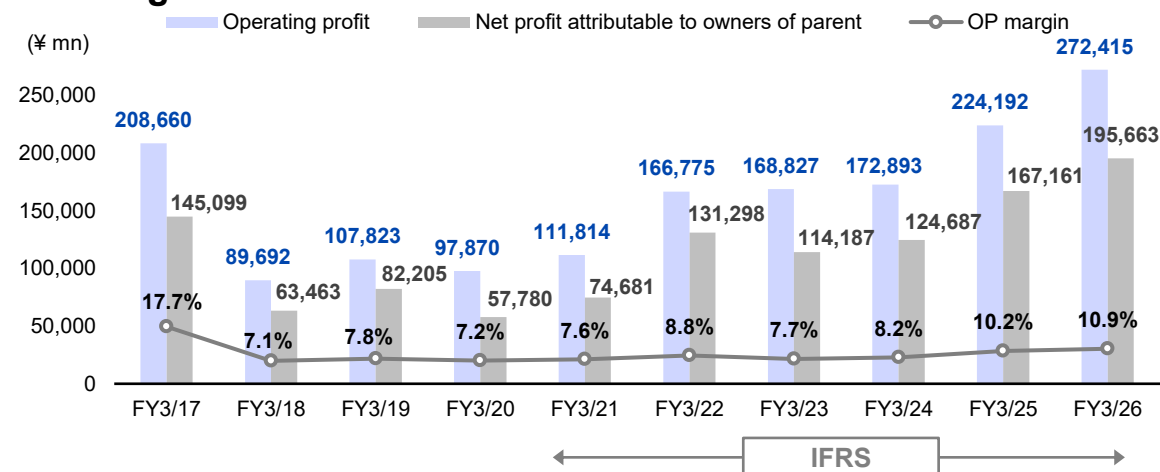


Financial information: 10-year historical trend

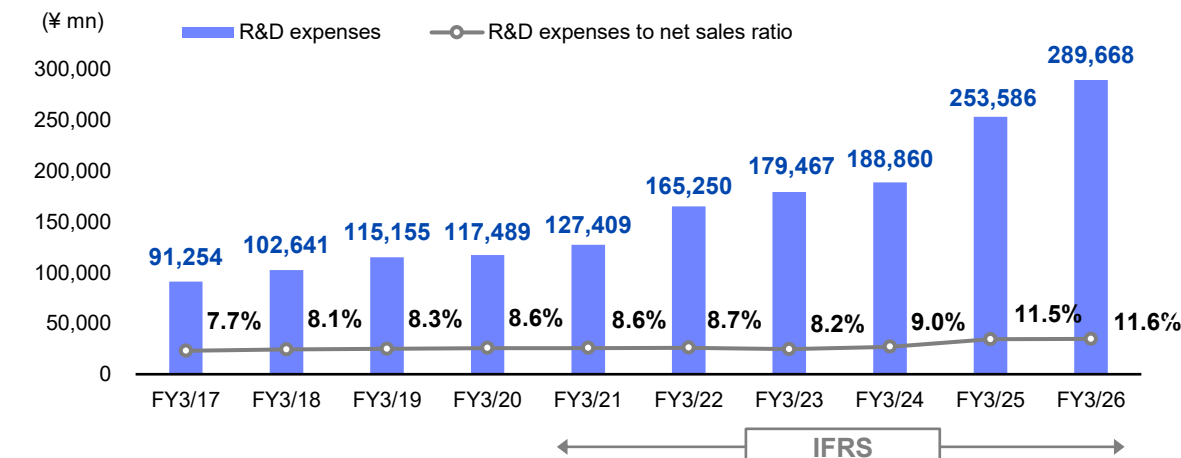
Net sales, Overseas sales ratio



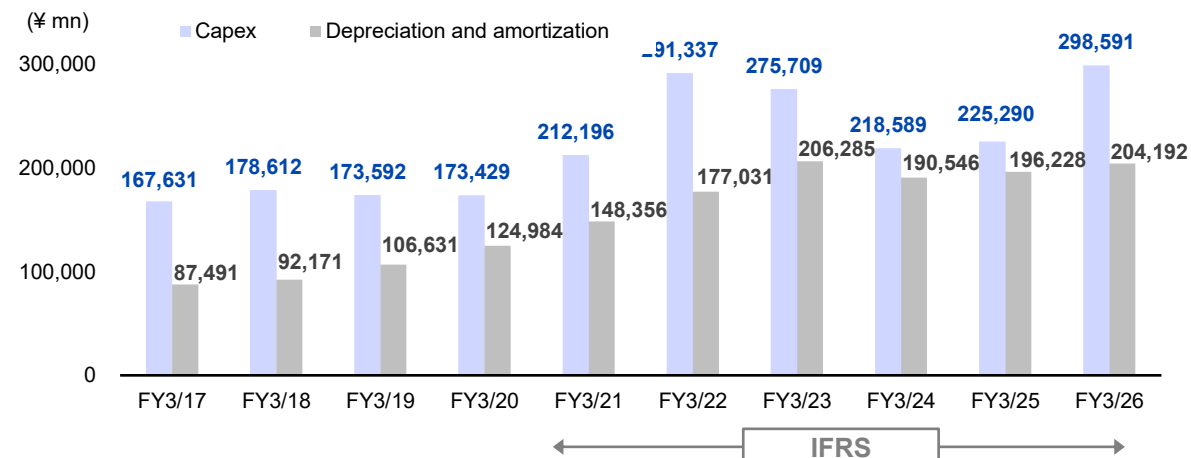
Operating profit, Net profit attributable to owners of parent, OP margin



R&D expenses, R&D expenses to net sales ratio

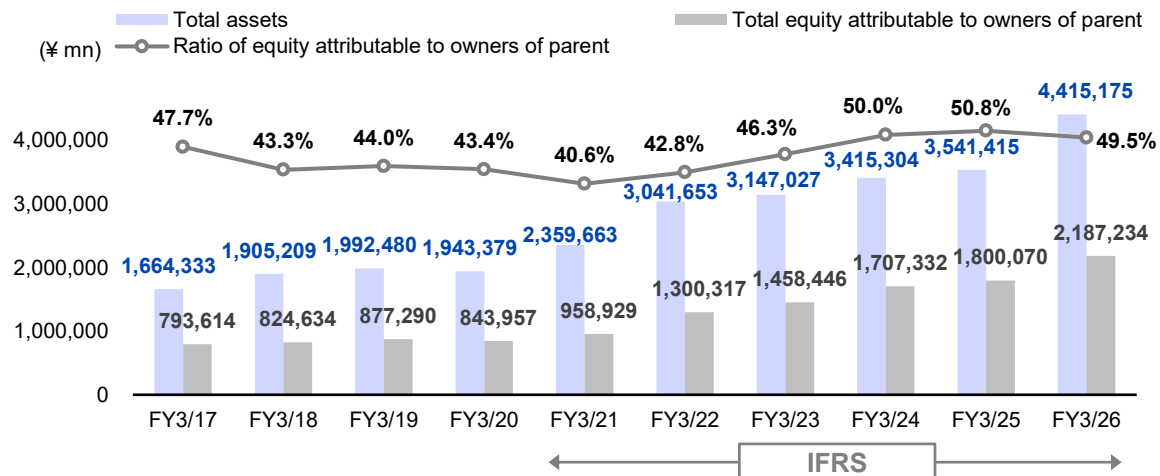


Capex, Depreciation and amortization

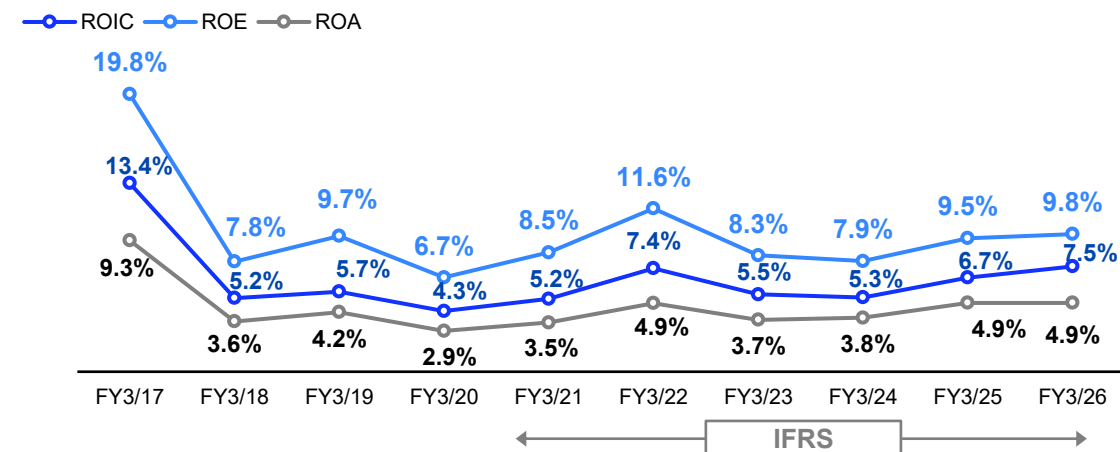


Financial information: 10-year historical trend

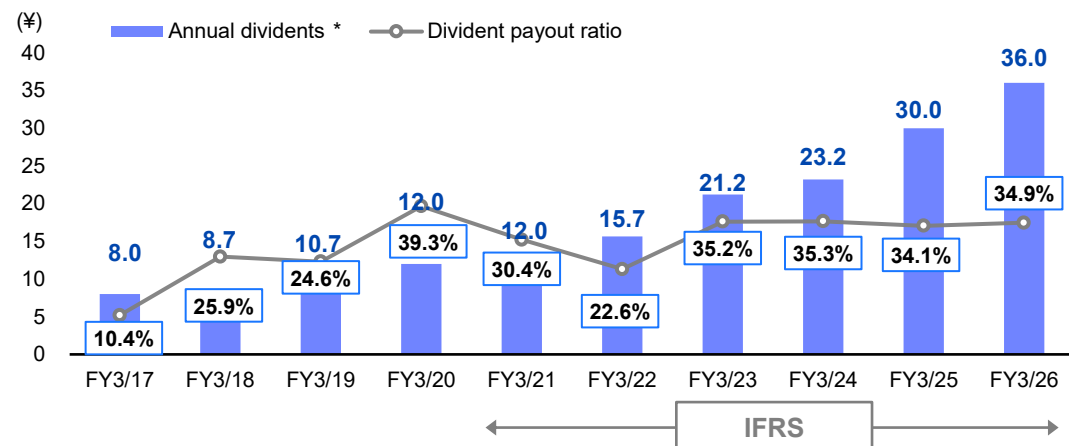
Total assets, Total equity attributable to owners of parent, Ratio of equity attributable to owners of parent



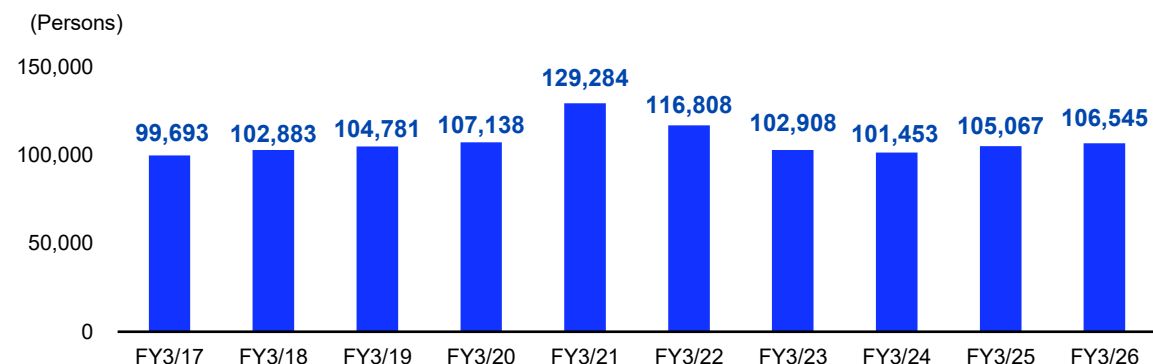
ROIC, ROE, ROA



Annual dividends, Dividend payout ratio



Number of employees



Status of inclusion in Indices / Evaluation by external organizations

Indices



JPX Prime 150 Index



**FTSE4Good
Index Series**



**FTSE Blossom
Japan Index**



**FTSE Blossom
Japan Sector
Relative Index**



**MSCI ESG Leaders
Indexes ※1**

**2025 CONSTITUENT MSCI NIHONKABU
ESG SELECT LEADERS INDEX ※2**



**Morningstar Japan
ex-REIT Gender
Diversity Tilt Index**



**S&P/JPX Carbon
Efficient Index**

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Evaluation by external organizations



**Best IR Award
(2025)**



**Extel Japan Executive
Team Survey
Most Honored Company
(2025)**



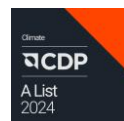
**WICI Japan Integrated
Report Award
Gold Award (2024, 2025)**



**NIKKEI Integrated Report
Award
Award for Excellence
(2022-2024)**



**S&P Global Sustainability
Yearbook Member
(2020-2025)**



**CDP Climate Change A
(2024)
CDP Water Security A
(2020-2024)**



**CDP Supplier Engagement
Rating:
Supplier Engagement Leader
(2020-2024)**



**Ecovadis Sustainability
Rating
PLATINUM (2025)**



**SX Brand
(2025, 2026)**



**Health & Productivity
Management Organization
Recognition Program
(2023-2025)**



**work with Pride
Gold (2024)**



**Clarivate Top 100
Global Innovators
(the twelfth time)**

Cautionary statements with respect to forward-looking statements

This material contains forward-looking statements, including projections, plans, policies, management strategies, targets, schedules, understandings, and evaluations about TDK, or its group companies (TDK Group). These forward-looking statements are based on the current forecasts, estimates, assumptions, plans, beliefs, and evaluations of the TDK Group in light of the information currently available to it, and contain known and unknown risks, uncertainties, and other factors. The TDK Group therefore wishes to caution readers that, being subject to risks, uncertainties, and other factors, the TDK Group's actual results, performance, achievements, or financial position could be materially different from any future results, performance, achievements, or financial position expressed or implied by these forward-looking statements, and the TDK Group undertakes no obligation to publicly update or revise any forward-looking statements after the issue of this material except as provided for in laws and ordinances.

The electronics markets in which the TDK Group operates are highly susceptible to rapid changes, risks, uncertainties, and other factors that can have significant effects on the TDK Group including, but not limited to, shifts in technology, fluctuations in demand, prices, interest and foreign exchange rates, and changes in economic environments, conditions of competition, laws and regulations. Also, since the purpose of these materials is only to give readers a general outline of business performance, many numerical values are shown in units of a billion ¥. Because original values, which are managed in units of a million ¥, are rounded off, the totals, differences, etc. shown in these materials may appear inaccurate. If detailed figures are necessary, please refer to our financial statements and supplementary materials.



Text data including Q&A of performance briefing will be uploaded on following site.
https://www.tdk.com/en/ir/ir_events/conference/2027/1q_1.html